





## **FY2019 3Q Financial Results**

**Forecast for FY2019** 





## **FY2019 3Q Financial Results**

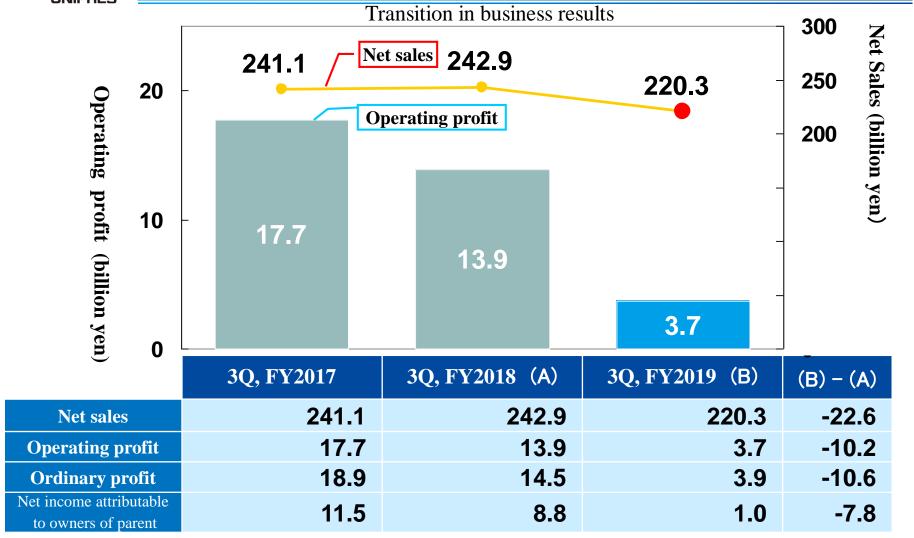
#### Key Highlights for Q3, FY2019 (consolidated-basis)

1. Net sales decreased due to production reduction by customer and Forex impact.

2. Operating profit decreased mainly as a result of production reduction by customer.



#### Summary of Q3, FY2019



- **X** Net sales decreased by 22.6 billion yen due to production reduction by customer and Forex impact.
- **X** Operating profit decreased by 10.2 billion yen mainly as a result of production reduction by customer.



#### **Consolidated Sales by Product Group**

(billion yen)

	3Q, FY2018		3Q, FY2019		Variance	Variance	
	Sales	%	Sales	%	variance	%	
Car body press products	202.5	83.4%	185.3	84.1%	-17.2	+0.7%	
Transmission products	34.8	14.3%	30.9	14.0%	-3.9	-0.3%	
Plastic products	3.1	1.3%	2.8	1.3%	-0.3	0.0%	
Other	2.5	1.0%	1.3	0.6%	-1.2	-0.4%	
Total	242.9	100%	220.3	100%	-22.6	_	

**X** No significant change to the composition ratio.



#### **Consolidated Sales by Customer**

(billion yen)

	3Q, FY2018		3Q, FY2019		Variance
	Sales	%	Sales	%	variance
Nissan Motor-related products Sub-total	204.4	84.1%	182.7	82.9%	-1.2%
Dongfeng Motor Company Limited.	44.6	18.4%	40.1	18.2%	-0.2%
Nissan Motor	31.3	12.9%	30.5	13.8%	+0.9%
Nissan North America	28.0	11.5%	28.1	12.8%	+1.3%
JATCO (Incl. overseas operations)	29.0	11.9%	24.4	11.1%	-0.8%
Nissan Mexicana	25.9	10.7%	22.9	10.4%	-0.3%
Nissan Europe	19.3	8.0%	14.0	6.4%	-1.6%
NISSAN SHATAI	11.1	4.6%	8.8	4.0%	-0.6%
Marelli Corporation. (Incl. overseas operations)	8.0	3.3%	6.0	2.7%	-0.6%
Renault Nissan India	2.5	1.0%	4.2	1.9%	+0.9%
Nissan Thailand	1.9	0.8%	2.1	1.0%	+0.2%
Zhengzhou Nissan	0.9	0.4%	0.2	0.1%	-0.3%
Nissan Indonesia	0.4	0.2%	0.2	0.1%	-0.1%

**X** The composition ratio decreased by 1.2% mainly because of sales decrease of Nissan Europe.

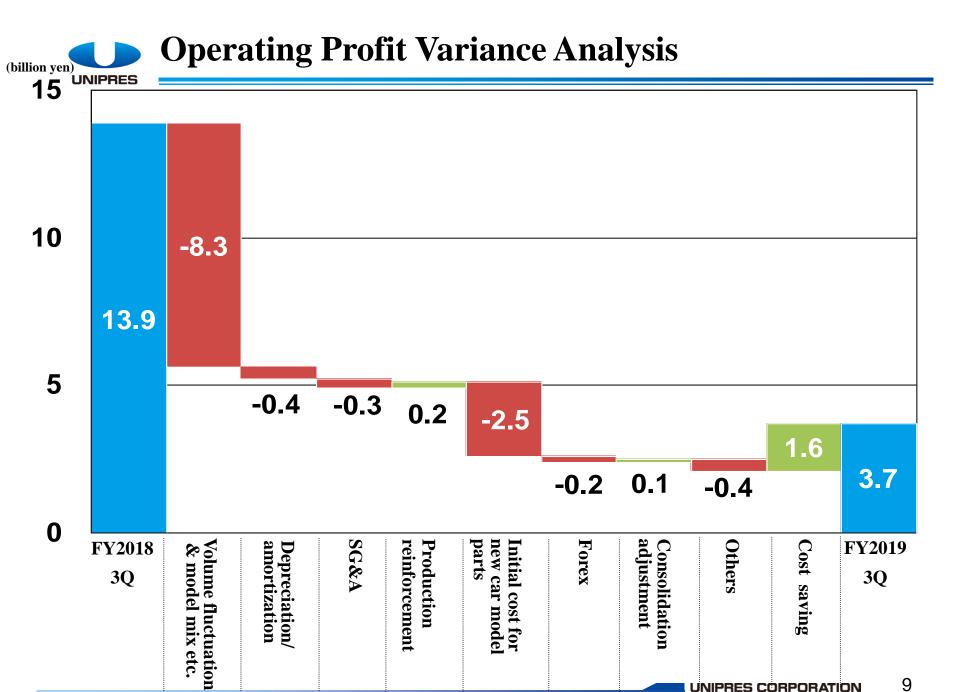


## **Consolidated Sales by Customer**

(billion yen)

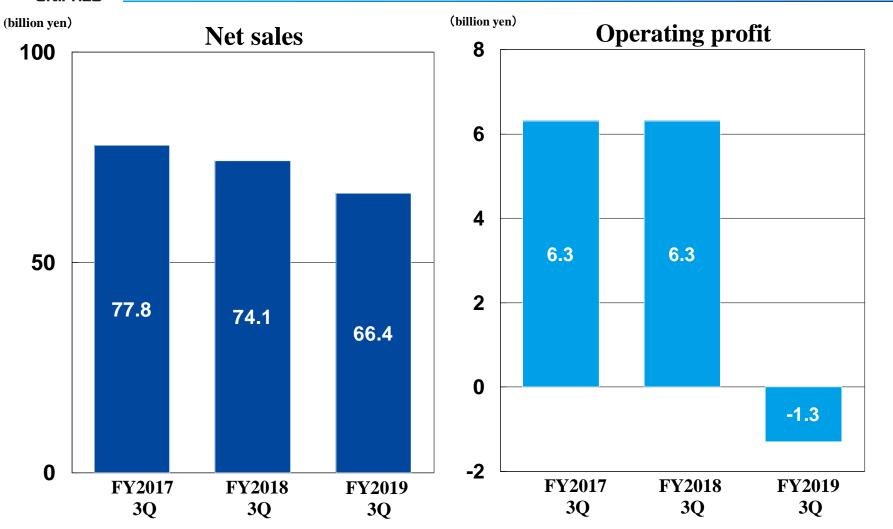
UNIPRES		3Q, FY2018		3Q, FY2019		Variance
		Sales	%	Sales	%	variance
Other customers Sub-total		38.5	15.9%	37.6	17.1%	+1.2%
Incl.)	Honda of America Mfg., Inc.	4.8	2.0%	4.8	2.2%	+0.2%
Honda	Honda of The U.K. Manufacturing Ltd.	4.0	1.7%	2.8	1.3%	-0.4%
	Honda De Mexico, S.A. De C.V.	1.8	0.7%	2.6	1.2%	+0.5%
	Honda Motor Co., Ltd.		0.9%	2.2	1.0%	+0.1%
	P.T. Honda Prospect Motor	1.5	0.6%	0.9	0.4%	-0.2%
Renault	Renault S.A.S.	3.5	1.5%	4.5	2.1%	+0.6%
	Dongfeng Renault Automotive Co., Ltd	2.3	1.0%	0.6	0.2%	-0.8%
	Renault India Private Limited	0.0	0.0%	0.01	0.0%	0.0%
Mazda	Mazda Motor Corporation	1.9	0.8%	1.8	0.8%	0.0%
	Mazda Motor Manufacturing de Mexico, S.A. de C.V.	1.0	0.4%	0.4	0.2%	-0.2%
AISIN AV	AISIN AW CO., LTD. (Incl. overseas operations)		0.8%	2.1	0.9%	+0.1%
Groupe F	Groupe PSA		-	2.0	0.9%	+0.9%
MITSUBI	MITSUBISHI MOTORS CORPORATION(Incl. overseas operations)		0.1%	1.5	0.7%	+0.6%
Dynax C	orporation (Incl. overseas operations)	2.0	0.8%	1.5	0.7%	-0.1%
SUBARU	CORPORATION	1.2	0.5%	1.1	0.5%	0.0%
SUZUKI N	SUZUKI MOTOR CORPORATION. (Incl. overseas operations)		0.1%	0.6	0.3%	+0.2%
NSK-Warner K.K.		0.4	0.1%	0.3	0.1%	0.0%
Daihatsu Motor Co., Ltd.		0.2	0.1%	0.2	0.1%	0.0%
Hino Motors, Ltd. (Incl. overseas operations)		0.2	0.1%	0.2	0.1%	0.0%
Musashi Seimitsu Industry Co., Ltd.		0.1	0.0%	0.2	0.1%	+0.1%
UD Trucks Corporation		0.2	0.1%	0.2	0.1%	0.0%
Isuzu Motors Limited (Incl. overseas operations)		0.1	0.1%	0.1	0.1%	0.0%

**<sup>\*\*</sup>** The composition ratio rose by 1.2% by sales expansion to Mitsubishi and sales increase of Renault S.A.S. and Groupe PSA.





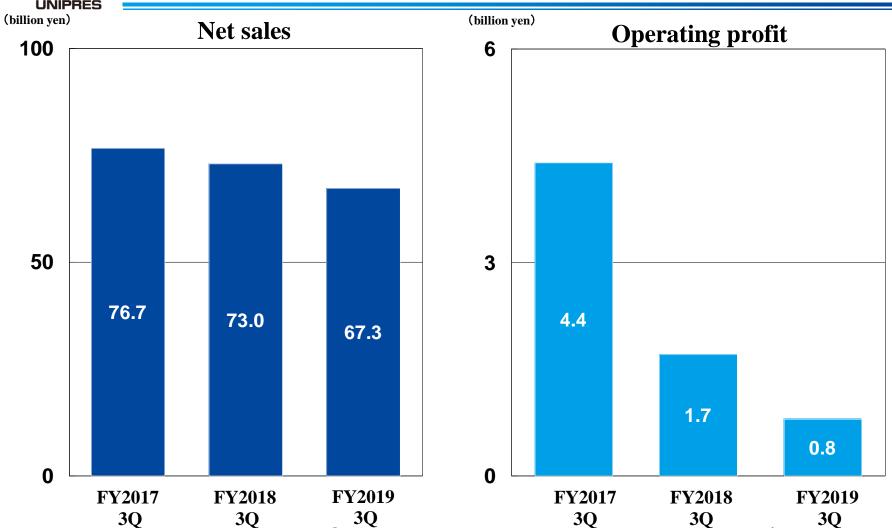
#### **Sales/Operating Profit by Region (Japan)**



- X Net sales dropped by 10.4% due to customers' reduced production, etc.X Operating profit was lost by 1.3 billion yen.



#### **Sales/Operating Profit by Region (The Americas)**

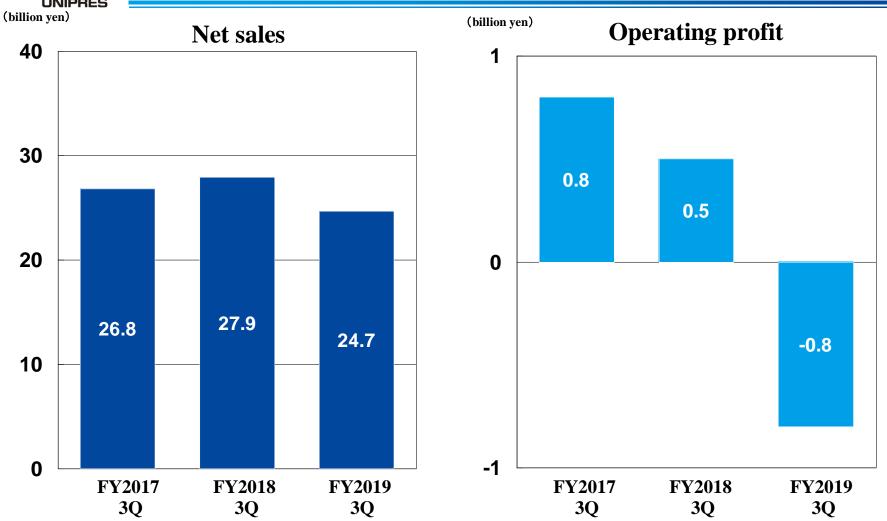


**X** Net sales dropped by 7.8% due to customers reduced production and Forex impact, etc.

\*\* Operating profit decreased by 0.9 billion yen. Copyright© UNIPRES CORPORATION, All Rights Reserved.



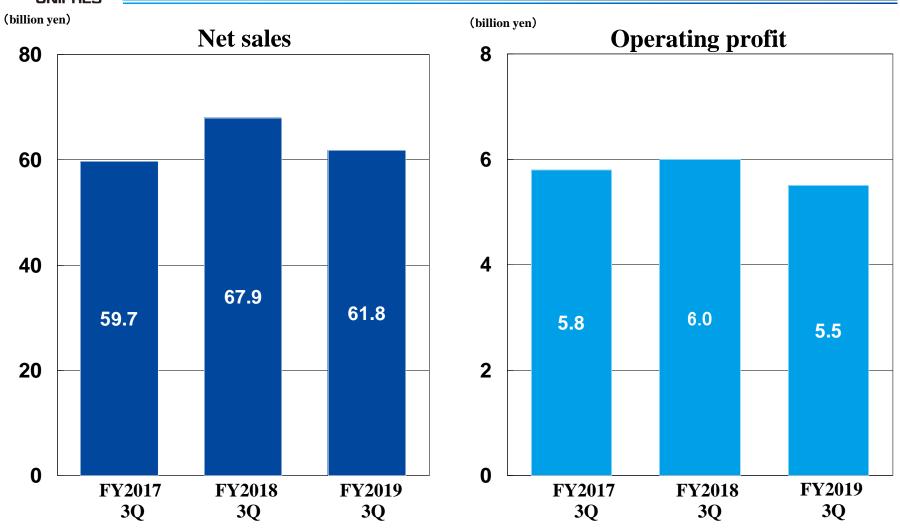
#### **Sales/Operating profit by Region (Europe)**



- **X** Net sales decreased by 11.5% due to production reduction by customer and Forex impact, etc.
- **X** Operating profit was lost by 0.8 billion yen.



#### **Sales/Operating Profit by Region (Asia)**

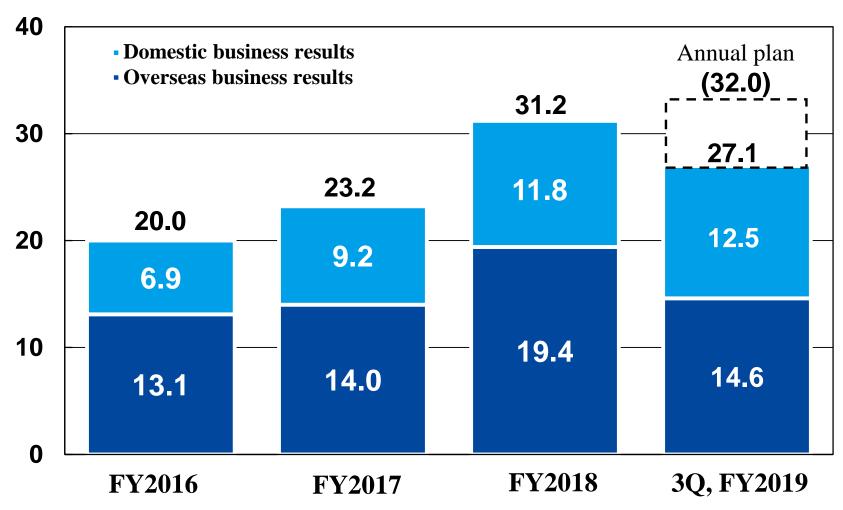


- **X** Net sales decreased by 9.0% because of Forex impact, etc.
- \* Operating profit decreased by 8.3% as a result of sales decrease.



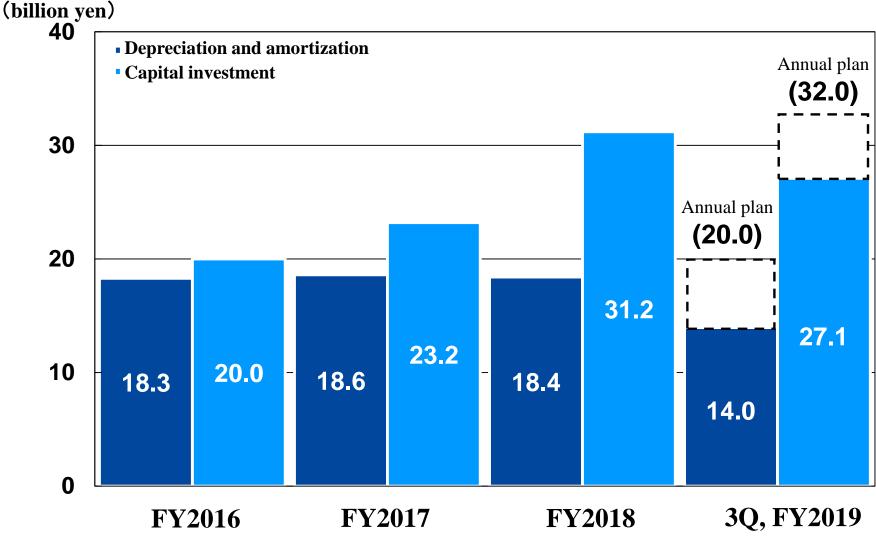
#### **Capital Investment**

(billion yen)





### Capital Investment & Depreciation/Amortization

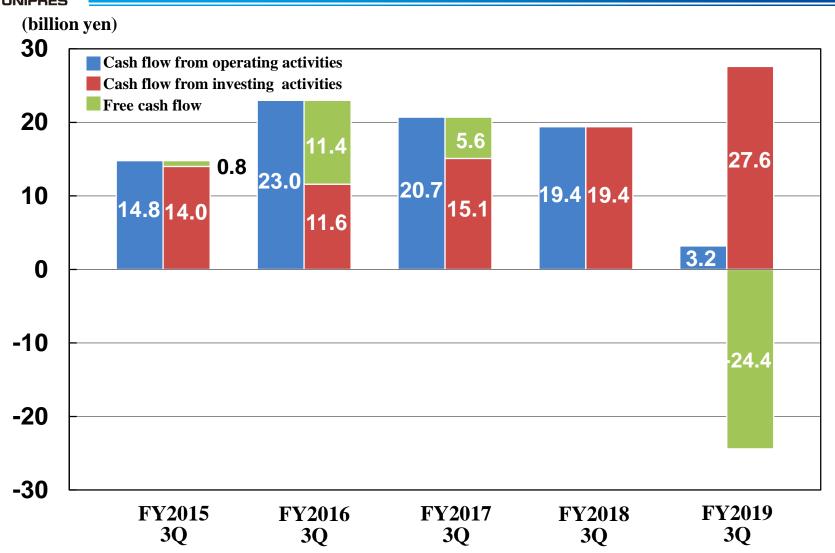


**X** Both capital investment and depreciation/amortization have progressed nearly as planned.

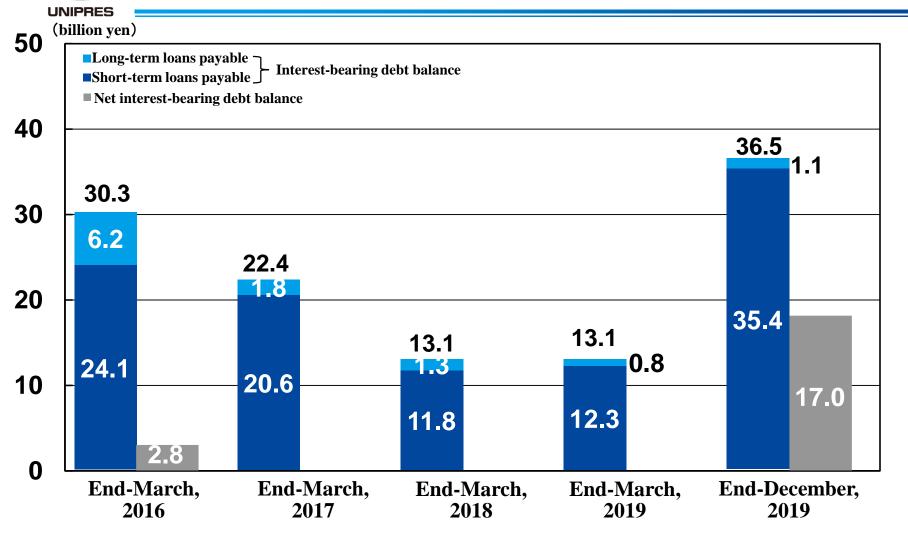
Copyright© UNIPRES CORPORATION, All Rights Reserved.



#### **Cash Flows**



#### **■ Interest-bearing Debt & Net Interest-bearing Debt Balance**



- **X** Interest-bearing debts increased by 23.4 billion yen compared with the end-March, 2019.
- **X** Net interest-bearing debts including cash and deposits was 17.0 billion yen.





## **Forecast for FY2019**



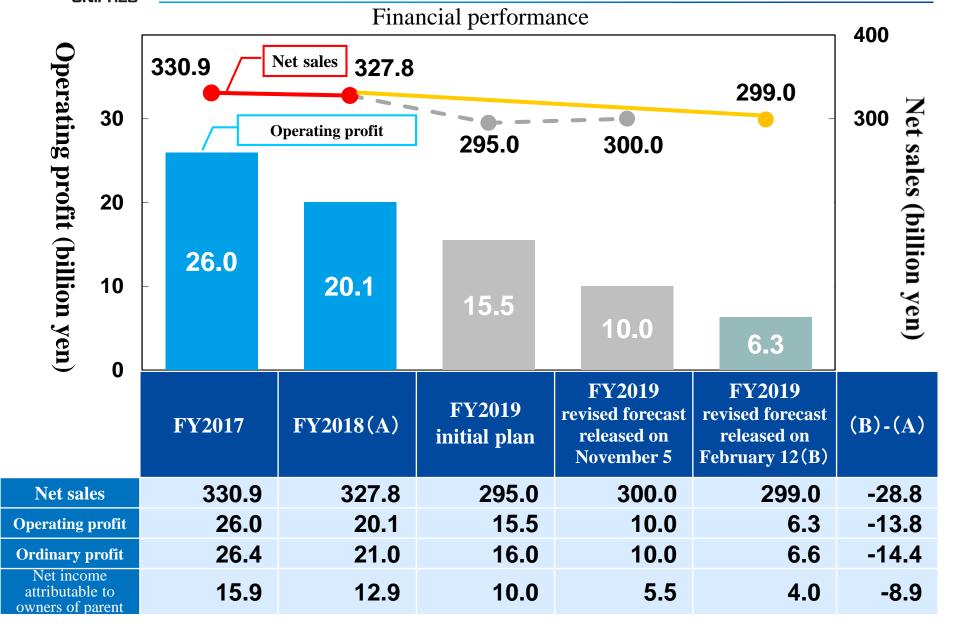
#### **2019 Consolidated Business Plan Highlights**

1. Net sales forecast to decline mainly due to customers' production decreased and Forex impact.

2. Operating profit forecast to decrease due to sales decline.

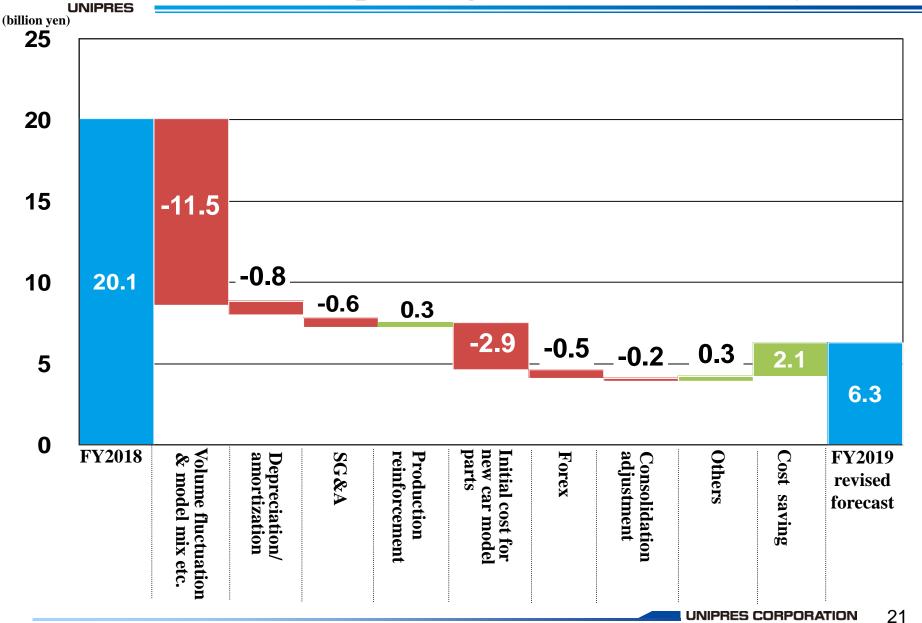


#### **Consolidated Business Plan for FY2019**



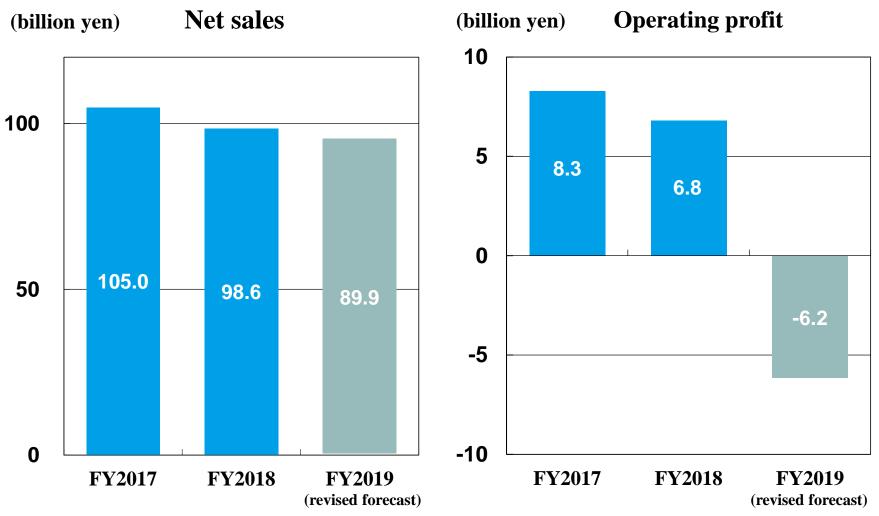


### Forecast of Operating Profit Variance Analysis



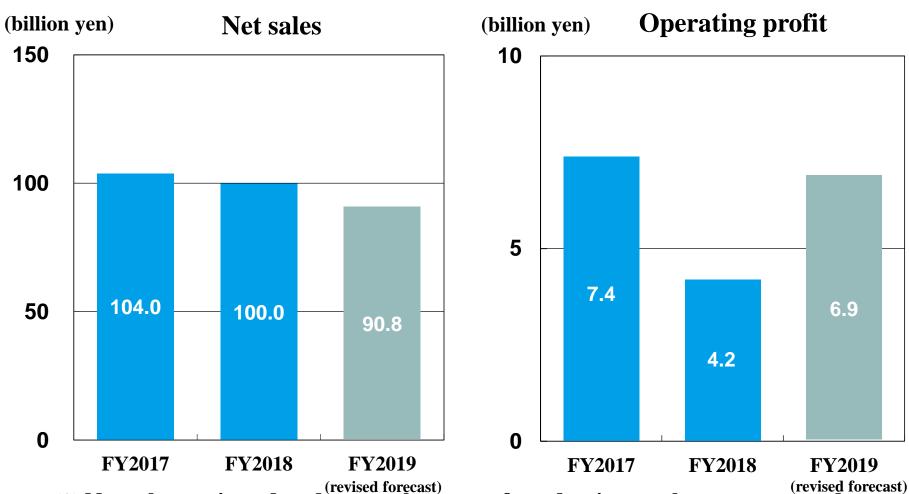


# Sales/Operating Profit by Region (Japan)



- **X** Net sales projected to decrease because of production cut by customer, etc.
- **X** A loss in operating profit is excepted due to customer's production decreased and the impact of transfer pricing taxation.

## Sales/Operating Profit by Region (the Americas)

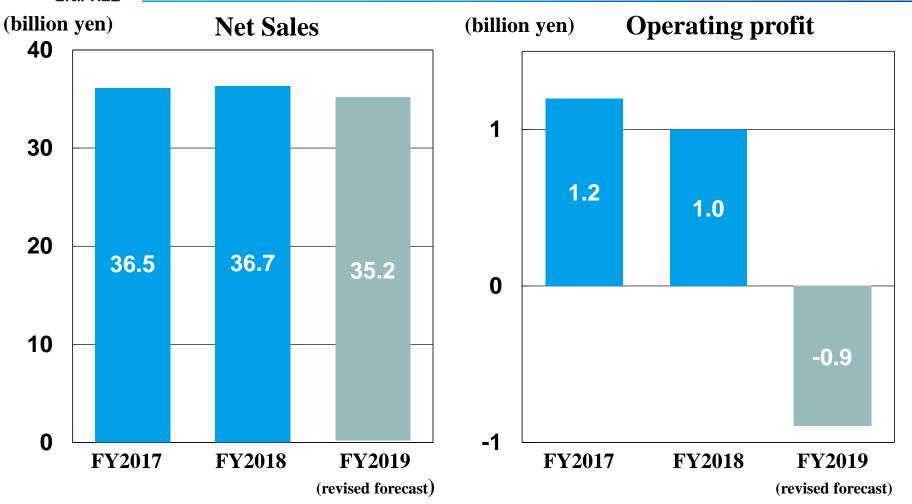


**X** Net sales projected to decrease because of production cut by customer and Forex impact, etc.

**X** An increase in operating profit is planned because of the impact of transfer pricing taxation, etc.
Copyright© UNIPRES CORPORATION, All Rights Reserved.



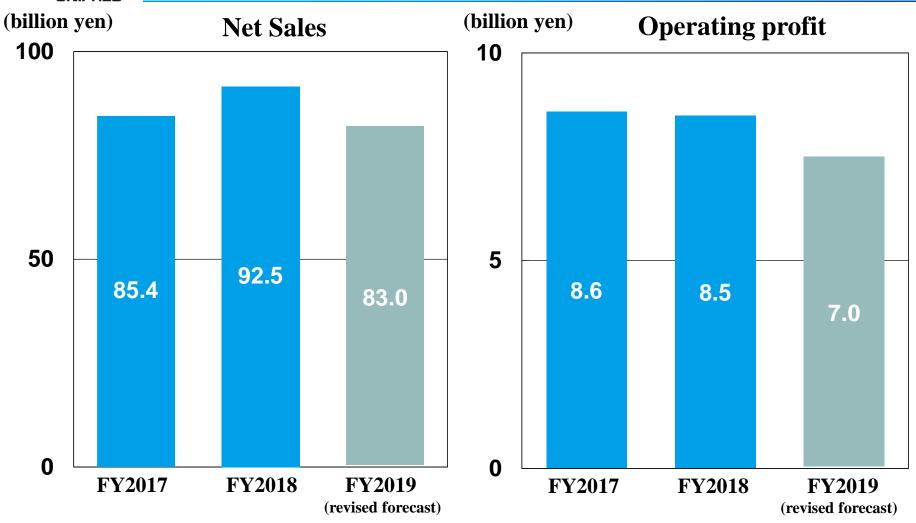
# Sales/Operating Profit by Region (Europe)



- **X** Despite the impact of the conversion of UM Corporation, SAS into a subsidiary company, net sales is planned to decline by production reduction by customer and Forex impact, etc.
- **X** A loss in operating profit is expected.



# Sales/Operating Profit by Region (Asia)



- **X** A decrease in net sales is planned due to Forex impact, etc.
- **X** Operating profit projected to be lower.





## **Exchange Rate**

# Reference

(yen)

	3Q, FY2018		3Q, FY	<b>72019</b>	Annual plan		
	Average for the period	term end	Average for the period	term end	At first	Full year	
US \$	111.33	110.91	108.89	109.55	110.00	107.92	
STG £	148.04	148.52	138.73	132.67	145.00	139.50	
EURO	130.61	132.15	122.36	118.04	124.00	122.15	
MEX \$	5.79	6.05	5.65	5.48	5.70	5.66	
RMB	16.77	16.50	15.91	15.14	16.20	15.82	
INR	1.60	1.58	1.55	1.54	1.50	1.54	
ТНВ	3.41	3.50	3.50	3.53	3.45	3.53	
IDR  Convergebt © LINIPRES CORPORAT	0.0078	0.0076	0.0077	0.0076	0.0075	0.0078	



## Precautions for treatment of material

The future outlook of the Company mentioned in this presentation material was prepared based on information available to the Company that point in time.

This is absolutely an expectation about the future at this point in time, which contains risks and uncertain factors, and therefore, may vary widely from actual results.

The main factors out of these uncertain factors include, but are not limited to, the following:

- Economic conditions of the main markets (Japan, Americas, Europe and Asia etc.), consumer trends, rapid fluctuations in supply and demand for products in connection with business conditions and strategies of our customers in the automobile industry etc.
- Impact on production costs of our products in connection with sharp price increases in oil and steel materials
- Large fluctuations in exchange rates
- Changes in interest rates in the money and capital markets