



Fact Sheet

Second Quarter of FY2023

Ending March 31, 2024

UNIPRES CORPORATION

[Company Outline]

● Company Outline

| | |
|--|--|
| Company Name | UNIPRES CORPORATION |
| Established | March 1, 1945 (Change of name through company merger on April 1, 1998) |
| Business Activities | Manufacture and sale of automotive parts |
| Capital | 10,168,957,400 yen (September 30, 2023) |
| Stock Exchanges on Which the Company's Shares are Listed | Tokyo Stock Exchange, Prime Market (Securities code: 5949) |
| Employees | 8,195 (consolidated) (September 30, 2023) |
| Head Office | 1-19-20 Shin-Yokohama, Kohoku-ku, Yokohama City, Kanagawa Pref. |
| Offices and Plants | Shizuoka Pref., Kanagawa Pref., Tochigi Pref., Fukuoka Pref., Hiroshima Pref., U.S.A., Mexico, U.K., France, China, India, Thailand, Indonesia, Brazil |

● Corporate Philosophy

Perfecting Machine Press Technologies: Going a Step Beyond

- We are committed to raising its cutting-edge press technologies to an entirely new plane, transforming them into mass-production technologies that enable economical, high quality and stable production.
- We are determined to continually create new functions and value for press technologies and produce new stamped products never thought achievable with stamping.

● Management Philosophy (Our Vision)

Achieve Sustainability Management

- We, through our excellence in press technologies, shall contribute the realization of environmentally friendly and safer society globally.
- We shall build a trust-based relationship with our stakeholders by fair and sincere business activities.
- In this way, we shall create economic and social values at once to enable sustainable development of society and the Unipres Group in a mutually beneficial manner.

Company History

| | |
|--------------|--|
| April 1998 | Unipres established through a merger between Yamakawa Industrial Co., Ltd. and Yamato Kogyo Co., Ltd. |
| January 2002 | UNIPRES SOUTHEAST U.S.A., INC. established in Forest, Mississippi. (currently a consolidated subsidiary) |
| July 2002 | UNIPRES EUROPE, SAS established in Neuilly sur Seine, France. (currently a non-consolidated subsidiary) |
| January 2003 | UM CORPORATION, SAS established in Pas-de-Calais, France, as a joint company with OSL, which is affiliated with the Magnetto Group of the Republic of Italy. (currently a consolidated subsidiary) |
| March 2003 | ISO 9001 : 2000 certification awarded; the two former companies' certification integrated; and the scope extended to Unipres Kyushu Corporation. |
| July 2003 | UNIPRES NORTH AMERICA, INC. established in Detroit, Michigan. (currently a consolidated subsidiary) |

UNIPRES CORPORATION

| | |
|----------------|--|
| October 2003 | UNIPRES GUANGZHOU CORPORATION established in Guangzhou, Guangdong Province, China. (currently a consolidated subsidiary) |
| February 2004 | Stock listed on the Second Section of the Tokyo Stock Exchange. |
| March 2004 | ISO 14001 : 1996 certification awarded. |
| May 2004 | Head Office moved to Kohoku-ku, Yokohama City, Kanagawa Pref. |
| April 2005 | UNIPRES MOLD CORPORATION established through a merger between YSM Co., Ltd. and UNIPRES HIROSHIMA Co., Ltd., (currently a consolidated subsidiary) |
| September 2005 | Stock listed on the First Section of the Tokyo Stock Exchange. |
| September 2006 | Tool & Die Plant goes into operation in UNIPRES GUANGZHOU CORPORATION. |
| October 2008 | UNIPRES INDIA PRIVATE LIMITED established in Chennai, Tamil Nadu, India as a joint company with Marubeni Corporation. (currently a consolidated subsidiary) |
| July 2009 | UNIPRES (THAILAND) Co., LTD. established in Bangkok, Kingdom of Thailand. (currently a consolidated subsidiary) |
| October 2009 | UNIPRES PRECISION GUANGZHOU CORPORATION established in Guangzhou, Guangdong Province, China. (currently a consolidated subsidiary) |
| June 2010 | UNIPRES KYUSHU CORPORATION made into a subsidiary company through the additional acquisition of shares of MITSUIKE CORPORATION. |
| April 2011 | UNIPRES R & D Co., LTD. established in Kohoku-ku, Yokohama City, Kanagawa Pref. (currently a consolidated subsidiary) |
| July 2011 | PT. UNIPRES INDONESIA established in Purwakarta Regency, West Java, Republic of Indonesia. (currently a consolidated subsidiary) |
| February 2012 | UNIPRES (CHINA) CORPORATION established in Guangzhou, Guangdong Province, China. (currently a consolidated subsidiary) |
| May 2012 | UNIPRES ZHENGZHOU CORPORATION established in Zhengzhou, Henan Province, China. (currently a consolidated subsidiary) |
| June 2013 | MA Automotive Brazil Ltda. in Rio de Janeiro, Federative Republic of Brazil, which is affiliated with the Magnetto Group of the Republic of Italy (hereafter referred to as "Magnetto Automotive Brazil"), made into an affiliate as a joint company with Magnetto Automotive through share acquisition. (currently an equity method affiliated company) |
| January 2014 | UNIPRES RUSSIA LLC established in Saint-Petersburg, Leningrad oblast, Russia Federation. (currently a consolidated subsidiary) |
| January 2014 | UNIPRES SUNRISE CORPORATION established in Dalian City, Liaoning Province, China, as a joint company with Xiangyang Sunrise Machinery Co., Ltd. and Xiangyang Jisheng Machinery Co., Ltd. (currently an equity method affiliated company) |
| July 2014 | Transmission Parts Plant goes into operation in Unipres Mexicana, S.A. de C.V. |
| July 2014 | UNIPRES ALABAMA, INC. established in Steele, Alabama, U.S.A. taking over sheet metal business from Yachiyo Manufacturing of Alabama, LLC., an affiliated company of Yachiyo Industry Co., Ltd. in the U.S.A. (business transferred as of October 2014). (currently a consolidated subsidiary) |
| April 2017 | DONGFENG UNIPRES HOT STAMPING CORPORATION established in Guangzhou, Guangdong Province, China, as a joint company with Dongfeng (Wuhan) Industrial Co.,Ltd.(currently an equity method affiliated company) |
| June 2019 | UM CORPORATION, SAS made into a subsidiary company through the additional acquisition of shares of Magnetto Automotive. |
| August 2019 | UNIPRES (WUHAN) CORPORATION established in Wuhan, Hubei Province, China.(currently a consolidated subsidiary) |
| October 2019 | METALTECH LTD. made into an affiliated subsidiary through share acquisition. (currently an equity method affiliated company) |
| April 2022 | Unipres Corporation transferred to the "Prime Market", a new market segment of the Tokyo Stock Exchange, Inc. |

[Six-Year Financial Data Summary]

Consolidated Balance Sheets

(Millions of yen)

| | | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | |
|---------------------------|--------------------------------|------------|---------|---------|---------|---------|---------|---------|
| Total assets | | First half | 242,154 | 267,976 | 274,310 | 287,294 | 321,373 | 334,043 |
| | | Full year | 251,185 | 281,194 | 287,856 | 302,585 | 313,057 | - |
| Current assets | | First half | 115,680 | 113,505 | 109,328 | 112,606 | 137,340 | 155,384 |
| | | Full year | 113,047 | 113,610 | 115,899 | 125,073 | 140,625 | - |
| Non current assets | | First half | 126,473 | 154,471 | 164,981 | 174,688 | 184,033 | 178,658 |
| | | Full year | 138,137 | 167,584 | 171,956 | 177,512 | 172,432 | - |
| Total liabilities | | First half | 85,737 | 110,868 | 149,530 | 157,316 | 170,049 | 165,833 |
| | | Full year | 89,673 | 129,869 | 158,326 | 166,710 | 163,850 | - |
| Current liabilities | | First half | 69,415 | 95,398 | 131,591 | 108,806 | 124,544 | 129,909 |
| | | Full year | 74,723 | 109,583 | 128,178 | 114,533 | 126,966 | - |
| Non current liabilities | | First half | 16,321 | 15,469 | 17,938 | 48,510 | 45,505 | 35,924 |
| | | Full year | 14,950 | 20,285 | 30,147 | 52,177 | 36,883 | - |
| Interest-bearing debts | | First half | 13,388 | 29,056 | 71,307 | 83,058 | 88,545 | 71,642 |
| | | Full year | 13,150 | 46,608 | 73,774 | 85,873 | 79,793 | - |
| Non-controlling interests | | First half | 10,233 | 13,751 | 10,962 | 12,741 | 15,494 | 20,210 |
| | | Full year | 11,006 | 14,470 | 11,802 | 13,052 | 16,188 | - |
| Total net assets | | First half | 156,416 | 157,108 | 124,779 | 129,977 | 151,324 | 168,209 |
| | | Full year | 161,511 | 151,325 | 129,529 | 135,875 | 149,206 | - |
| Balance sheet indicators | Equity | First half | 146,148 | 143,357 | 113,816 | 117,236 | 135,830 | 147,998 |
| | | Full year | 150,480 | 136,854 | 117,727 | 122,822 | 133,018 | - |
| | Shareholders' equity ratio (%) | First half | 60.4 | 53.5 | 41.5 | 40.8 | 42.3 | 44.3 |
| | | Full year | 59.9 | 48.7 | 40.9 | 40.6 | 42.5 | - |
| | Return on equity (ROE) (%) | First half | 4.1 | 0.9 | (11.0) | (6.6) | (1.4) | 0.6 |
| | | Full year | 8.7 | (2.8) | (13.9) | (6.6) | 1.9 | - |

*ROE=Net income attributable to owners of parent /(Previous fiscal year end shareholders' equity + Fiscal year end shareholders' equity)/2

(Note) The figures pertaining to the second quarter of FY2019 ended March 31, 2020 reflect the finalized provisional accounting treatment related to a business combination.

UNIPRES CORPORATION

Consolidated Statements of Income

(Millions of yen)

| Consolidated statements of income | | | (millions of yen) | | | | | | |
|--|------------------------------------|------------|-------------------|---------|----------|----------|---------|---------|---------|
| | | | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | |
| Net sales | | | First half | 162,988 | 148,695 | 88,000 | 119,327 | 133,174 | 161,675 |
| | | | Full year | 327,794 | 295,692 | 234,545 | 254,450 | 304,442 | - |
| Cost of sales | | | First half | 140,436 | 131,593 | 92,062 | 115,197 | 123,447 | 145,407 |
| | | | Full year | 281,414 | 266,312 | 222,831 | 237,352 | 274,962 | - |
| Selling, general and administrative expenses | | | First half | 12,808 | 13,169 | 11,236 | 12,082 | 12,498 | 13,512 |
| | | | Full year | 26,254 | 26,070 | 23,044 | 24,691 | 25,741 | - |
| Operating income | | | First half | 9,743 | 3,933 | (15,298) | (7,952) | (2,771) | 2,755 |
| | | | Full year | 20,124 | 3,309 | (11,330) | (7,593) | 3,738 | - |
| Non-operating income | | | First half | 949 | 903 | 2,045 | 1,570 | 2,506 | 2,203 |
| | | | Full year | 2,270 | 1,894 | 4,003 | 4,418 | 4,102 | - |
| Non-operating expenses | | | First half | 658 | 1,090 | 1,614 | 833 | 1,147 | 1,686 |
| | | | Full year | 1,402 | 1,743 | 1,840 | 1,543 | 2,812 | - |
| Ordinary income | | | First half | 10,034 | 3,746 | (14,867) | (7,216) | (1,412) | 3,272 |
| | | | Full year | 20,992 | 3,460 | (9,167) | (4,718) | 5,029 | - |
| Extraordinary income | | | First half | 31 | 1,237 | 23 | 17 | 37 | 50 |
| | | | Full year | 42 | 1,300 | 129 | 95 | 882 | - |
| Extraordinary losses | | | First half | 91 | 129 | 77 | 120 | 46 | 53 |
| | | | Full year | 270 | 3,811 | 5,841 | 479 | 520 | - |
| Income before income taxes | | | First half | 9,974 | 4,854 | (14,921) | (7,319) | (1,421) | 3,268 |
| | | | Full year | 20,764 | 949 | (14,878) | (5,102) | 5,392 | - |
| Net income attributable to owners of parent | | | First half | 6,023 | 1,306 | (13,789) | (7,775) | (1,839) | 807 |
| | | | Full year | 12,872 | (3,977) | (17,642) | (7,955) | 2,483 | - |
| Income statement indicators | Operating income ratio (%) | First half | 6.0 | 2.6 | (17.4) | (6.7) | (2.1) | 1.7 | |
| | | Full year | 6.1 | 1.1 | (4.8) | (3.0) | 1.2 | - | |
| | Net income ratio (%) | First half | 3.7 | 0.9 | (15.7) | (6.5) | (1.4) | 0.5 | |
| | | Full year | 3.9 | (1.3) | (7.5) | (3.1) | 0.8 | - | |
| | COGS to sales (%) | First half | 86.2 | 88.5 | 104.6 | 96.5 | 92.7 | 89.9 | |
| | | Full year | 85.9 | 90.1 | 95.0 | 93.3 | 90.3 | - | |
| | SG&A to sales (%) | First half | 7.9 | 8.9 | 12.8 | 10.1 | 9.4 | 8.4 | |
| | | Full year | 8.0 | 8.8 | 9.8 | 9.7 | 8.5 | - | |
| | Net income per share (yen) | First half | 125.81 | 28.09 | (306.63) | (172.90) | (41.24) | 18.14 | |
| | | Full year | 268.79 | (86.97) | (392.31) | (176.90) | 55.77 | - | |
| | Diluted net income per share (yen) | First half | 125.64 | 28.08 | - | - | - | - | |
| | | Full year | 268.50 | - | - | - | - | - | |

(Note) The figures pertaining to the second quarter of FY2019 ended March 31, 2020 reflect the finalized provisional accounting treatment related to a business combination.

UNIPRES CORPORATION

Consolidated Statements of Cash Flows

(Millions of yen)

| | | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|--|------------|----------|----------|----------|----------|----------|----------|
| Cash flow from operating activities | First half | 6,777 | (1,115) | (9,175) | 4,349 | 9,594 | 11,679 |
| | Full year | 36,496 | 10,538 | 5,778 | 17,126 | 35,269 | - |
| Cash flow from investing activities | First half | (11,655) | (19,216) | (14,684) | (10,610) | (3,496) | (9,382) |
| | Full year | (33,657) | (37,996) | (28,267) | (18,941) | (8,570) | - |
| Cash flow from financing activities | First half | (2,889) | 7,664 | 22,114 | 6,584 | (5,103) | (14,216) |
| | Full year | (4,524) | 22,972 | 22,858 | 6,862 | (13,225) | - |
| Balance of cash and cash equivalent at end of period | First half | 22,864 | 15,715 | 20,609 | 25,075 | 37,079 | 42,045 |
| | Full year | 28,442 | 23,983 | 23,453 | 30,798 | 48,033 | - |

(Note) The figures pertaining to the second quarter of FY2019 ended March 31, 2020 reflect the finalized provisional accounting treatment related to a business combination.

Depreciation Cost / Plant and Equipment Investment / Research and development expenses (Consolidated)

(Millions of yen)

| | | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|-----------------------------------|------------|---------|---------|---------|---------|---------|---------|
| Depreciation Cost | First half | 9,051 | 9,458 | 10,007 | 9,958 | 11,295 | 12,463 |
| | Full year | 18,350 | 19,597 | 21,295 | 20,204 | 23,631 | - |
| Plant and equipment investment | First half | 8,315 | 19,318 | 16,708 | 10,805 | 3,668 | 3,656 |
| | Full year | 31,228 | 37,915 | 30,701 | 18,809 | 10,129 | - |
| Research and development expenses | First half | 3,139 | 3,269 | 2,978 | 3,146 | 3,127 | 3,270 |
| | Full year | 6,462 | 6,598 | 6,240 | 6,422 | 6,248 | - |

(Note) The figures pertaining to the second quarter of FY2019 ended March 31, 2020 reflect the finalized provisional accounting treatment related to a business combination.

Number of Full-Time Employees

(person)

| | | | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|-----------|------------------|------------|---------|---------|---------|---------|---------|---------|
| Employees | Consolidated | First half | 10,056 | 10,085 | 9,243 | 8,870 | 8,343 | 8,195 |
| | | Full year | 9,962 | 9,875 | 8,996 | 8,622 | 8,059 | - |
| | Non-consolidated | First half | 1,552 | 1,550 | 1,531 | 1,512 | 1,426 | 1,306 |
| | | Full year | 1,515 | 1,522 | 1,503 | 1,463 | 1,331 | - |

UNIPRES CORPORATION

Sales by Major Customer (Consolidated)

(Millions of yen)

| | | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|-------------------------------|------------|---------|---------|---------|---------|---------|---------|
| NISSAN MOTOR CO., LTD. | First half | 20,571 | 20,378 | 13,893 | 11,151 | 21,038 | 26,774 |
| | Full year | 43,570 | 40,964 | 34,930 | 30,696 | 47,923 | - |
| Nissan North America, Inc. | First half | 18,352 | 19,398 | 9,072 | 15,040 | 17,778 | 22,806 |
| | Full year | 40,410 | 34,576 | 27,098 | 31,906 | 42,241 | - |
| Nissan Mexicana, S.A. de C.V. | First half | 17,355 | 16,247 | 8,409 | 12,018 | 10,256 | 19,925 |
| | Full year | 33,671 | 30,660 | 25,577 | 22,718 | 20,970 | - |
| Dongfeng Motor Co., Ltd. | First half | 28,147 | 26,204 | 16,835 | 23,760 | 23,708 | 19,381 |
| | Full year | 59,601 | 52,620 | 44,828 | 55,780 | 49,330 | - |
| Nissan Europe S.A.S. | First half | 14,524 | 9,643 | 3,830 | 11,732 | 10,010 | 14,386 |
| | Full year | 25,609 | 19,906 | 10,978 | 18,968 | 26,451 | - |

Sales by Product Category (Consolidated)

(Millions of yen)

| | | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|-----------------------|------------|---------|---------|---------|---------|---------|---------|
| Car Body Products | First half | 134,853 | 125,338 | 73,356 | 100,615 | 115,151 | 141,669 |
| | Full year | 275,794 | 249,804 | 195,886 | 217,745 | 264,979 | - |
| Transmission Products | First half | 24,423 | 20,812 | 12,001 | 16,343 | 15,573 | 17,269 |
| | Full year | 45,054 | 40,382 | 33,099 | 31,663 | 32,175 | - |
| Plastic Products | First half | 1,943 | 1,924 | 1,125 | 1,393 | 1,462 | 1,906 |
| | Full year | 4,325 | 3,706 | 3,073 | 3,111 | 3,925 | - |
| Others | First half | 1,767 | 620 | 1,517 | 974 | 987 | 828 |
| | Full year | 2,620 | 1,800 | 2,486 | 1,929 | 3,362 | - |
| Total | First half | 162,988 | 148,695 | 88,000 | 119,327 | 133,174 | 161,675 |
| | Full year | 327,794 | 295,692 | 234,545 | 254,450 | 304,442 | - |

Geographic Segment Information

(Millions of yen)

| | | | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|--|------------------|------------|---------|---------|----------|---------|---------|---------|
| Japan | Net sales | First half | 49,056 | 43,966 | 28,246 | 29,830 | 42,635 | 53,757 |
| | | Full year | 98,553 | 88,253 | 73,481 | 71,380 | 98,369 | - |
| | Operating income | First half | 4,440 | 145 | (9,684) | (3,184) | (2,279) | 396 |
| | | Full year | 6,807 | (8,545) | (9,167) | (5,490) | (546) | - |
| North America | Net sales | First half | 48,642 | 46,721 | 23,633 | 34,615 | 36,805 | 55,526 |
| | | Full year | 99,992 | 88,796 | 67,688 | 69,480 | 85,464 | - |
| | Operating income | First half | 1,083 | 940 | (3,290) | (2,245) | (89) | 3,866 |
| | | Full year | 4,177 | 6,430 | (2,369) | (775) | 3,885 | - |
| Europe | Net sales | First half | 20,655 | 16,622 | 8,967 | 18,949 | 17,157 | 22,658 |
| | | Full year | 36,746 | 35,246 | 23,344 | 31,330 | 46,204 | - |
| | Operating income | First half | 735 | (685) | (2,617) | (2,720) | (381) | (649) |
| | | Full year | 1,030 | (903) | (3,673) | (4,195) | (136) | - |
| Asia | Net sales | First half | 44,633 | 41,385 | 27,152 | 35,932 | 36,575 | 29,733 |
| | | Full year | 92,501 | 83,396 | 70,032 | 82,258 | 74,404 | - |
| | Operating income | First half | 4,042 | 3,600 | (10) | 1,042 | 163 | (1,124) |
| | | Full year | 8,482 | 7,046 | 3,384 | 3,455 | 549 | - |
| Inter-segment elimination or corporate | Operating income | First half | (558) | (67) | 303 | (843) | (185) | 266 |
| | | Full year | (371) | (718) | 495 | (587) | (13) | - |
| Consolidated | Net sales | First half | 162,988 | 148,695 | 88,000 | 119,327 | 133,174 | 161,675 |
| | | Full year | 327,794 | 295,692 | 234,545 | 254,450 | 304,442 | - |
| | Operating income | First half | 9,743 | 3,933 | (15,298) | (7,952) | (2,771) | 2,755 |
| | | Full year | 20,124 | 3,309 | (11,330) | (7,593) | 3,738 | - |

[Plants]

Domestic

(as of September 30, 2023)

| Product Category | Site | Plant Site Area | Major products | Main Equipments | Employees |
|-------------------------|--|------------------------|---|---|-----------|
| Car Body Products /Dies | Tochigi Plant (Moka) | 84,381 m ² | Fuel tank Center pillar Sill inner Cowl top Front side member Rear side member Front housing Door Guard bar Front Strut Housing | 2500-ton transfer press 1500-ton transfer press 1200-ton transfer press 400-ton blanking press Hot stamping (1 line) Fuel tank line General-purpose welding robot lines Spray coating line 3D laser cutting machine | 148 |
| | Tochigi Plant (Tochigi in-site) (Tochigi on-site) | 6,426 m ² | Front side member Rear side member | General-purpose welding robot lines | 38 |
| | Tochigi Plant (Oyama) | 49,550 m ² | Steering member Side roof rail Center pillar Front side member Rear frame | 3000-ton transfer press 1800-ton transfer press 1200-ton transfer press 800-ton blanking press Hot stamping (2 lines) Tailored blank welding machine General-purpose welding robot lines 3D laser cutting machine | 169 |
| | Tochigi Plant (Oppama in-site) | 9,301 m ² | Front side member Rear side member Center pillar inner Closing plate Battery case | General-purpose welding robot lines | 80 |
| | Unipres Kyushu Corporation | 109,758 m ² | Filler tube Steering member Rear wheel house inner Front side member Rear side member Member dash lower cross | 3000-ton transfer press (2 units) 2500-ton transfer press 1200-ton transfer press 800-ton transfer press (2 units) 800-ton blanking press 500-ton blanking press 1000-ton trial press Five-sided gate type machining center Hot stamping (1 line) Tailored blank welding machine (2 units) General-purpose welding robot lines Powder coating line 3D laser cutting machine (5 units) Unit Type Automated Stocker System for Pallet Automatic measuring machine | 344 |
| | Unipres Kyushu Corporation (Kyushu on-site) | 10,772 m ² | Front side member Rear side member | General-purpose welding robot lines | 128 |
| | Tool & Die Plant | 14,983 m ² | Dies & Assembly facilities | 2000-ton servo press 1500-ton trial press 1000-ton hydraulic trial press 500-ton hydraulic trial press (2 units) 50-ton die spotting press Machining Center (Large: 8 units, Small: 2 units) 3D laser cutting machine Laser cutting machine Wire processing machine (2 units) Trial line for assembly facilities Portable and stationary welding machines 3D measuring machine | 67 |

(as of September 30, 2023)

| Product Category | Site | Plant Site Area | Major products | Main Equipments | Employees |
|----------------------------------|---|-----------------------|--|--|-----------|
| Precision-Pressed Products /Dies | Fuji Plant (Fuji) | 53,923 m ² | Converter Cover Turbine Shell Impeller Shell Clutch drum Clutch hub Clutch pack Carrier pack Piston assembly Cylinder assembly | 2500-ton transfer press 2000-ton transfer press 1500-ton transfer press 1200-ton transfer press 800-ton blanking press H1C 630-ton servo cold-forging press 600-ton special transfer press Bonderlube treatment line Hybrid coating line Clutch pack line NC lathe Laser beam welding machine | 247 |
| | Fuji Plant (Fujinomiya) | 10,006 m ² | Clutch drum Clutch hub Hub reverse brake Carrier complete planetary Brake drum Torque converter | NC lathe Laser beam welding machine Specialized press machine Gas nitrocarburizing furnace Arc welding machine High-pressure washer Balancer measuring machine Clearance measuring machine, etc., automatic measuring machine Helium leak detector | 57 |
| | Fuji Plant (Fujinomiya in-site) | 8,383 m ² | Torque converter | NC lathe Laser beam welding machine Arc welding machine High-pressure washer Balancer measuring machine Clearance measuring machine, etc., automatic measuring machine Helium leak detector Torque converter tester | 79 |
| | Unipres Precision Corporation | 21,502 m ² | Retaining plate Carrier plate Carrier base Clutch hub Turbine core Turbine blade Oil pan | 500-ton transfer press Fine blanking press (4 units) 400-ton confining-pressure press (3 units) 150-ton high-speed press (2 units) Planetary head brushing polisher General-purpose NC cutting line Dual-head grinder Electrodeposition coating line Belt polishing line | 178 |
| Plastic Products | Unipres Mold Corporation Head office (Fuji) Hiroshima plant Moka plant | 31,726 m ² | Protector fender Under cover Floor cover Battery cover | USM forming line USS forming line UFSS forming line General-purpose robot assembly line | 90 |

UNIPRES CORPORATION

Overseas

(as of September 30, 2023)

| Product Category | Site | Plant Site Area | Major products | Main Equipments | Employees |
|-----------------------|---|------------------------|---|---|-----------|
| Overseas Subsidiaries | Unipres U.S.A., Inc. | 73,430 m ² | Side member Steering member Cross member Sill inner Front pillar Center pillar Battery case | 3000-ton transfer press 2500-ton transfer press (2 units) 2000-ton transfer press 1200-ton transfer press 1000-ton transfer press 600-ton transfer press (3 units) 600-ton blanking press 400-ton blanking press (4 units) Tailored blank welding machine General-purpose welding robot lines | 417 |
| | Unipres Southeast U.S.A., Inc. | 214,483 m ² | Side member Steering member Cross member Sill inner | 3500-ton transfer press 2500-ton transfer press 1000-ton blanking press Tailored blank welding machine General-purpose welding robot lines | 262 |
| | UNIPRES ALABAMA, INC. | 155,885 m ² | Roof rail Rear roof rail Cross member Rear panel Front pillar | 3000-ton transfer press 1200-ton blanking press 800-ton trial press Hot stamping (1 line) 3D laser cutting machine (5 units) General-purpose welding robot lines | 209 |
| | Unipres Mexicana, S.A. de C.V. (Car body parts plant) | 126,231 m ² | Front side member Rear side member Roof rail Dash side Sill inner Strut Housing Closing plate Cross member Center pillar Steering member Filler tube Oil pan | 3000-ton transfer press 2500-ton transfer press (2 units) 2000-ton transfer press 1500-ton transfer press 1000-ton transfer press 600-ton transfer press (3 units) 800-ton blanking press 600-ton blanking press 400-ton blanking press 1500-ton mechanical trial press 1000-ton hydraulic trial press Hot stamping (1 line) 3D laser cutting machine (5 units) Tailored blank welding machine (2 units) General-purpose welding robot lines Fuel tube assembly line Electrodeposition coating line Nickel coating | 1,142 |
| | Unipres Mexicana, S.A. de C.V. (TM parts plant) | 100,043 m ² | Clutch drum Clutch hub Gear speed drive Carrier pack Sun gear assembly Plunger Cylinder Piston Drive Pulley Piston Driven Pulley Oil pan | 1200-ton transfer press 800-ton transfer press 400-ton blanking press 630-ton tooth forming press Laser beam welding machine NC lathe Specialized press machine Carrier pack line | 214 |

UNIPRES CORPORATION

(as of September 30, 2023)

| Product Category | Site | Plant Site Area | Major products | Main Equipments | Employees |
|-----------------------|-------------------------------|------------------------|---|---|-----------|
| Overseas Subsidiaries | MA Automotive Brazil Ltd. | 75,000 m ² | Front side member Rear side member Dash side Center pillar | 2000-ton transfer press 1500-ton transfer press 2000-ton tandem press (2 units) 1200-ton tandem press 800-ton tandem press (4 units) 600-ton tandem press (4 units) 600-ton blanking press General-purpose welding robot lines | 408 |
| | Unipres (UK) Limited | 127,000 m ² | Front side member Rear side member Closing plate Dash side Sill inner Wheel house inner Steering member | 3000-ton transfer press (2 units) 2500-ton transfer press 1200-ton transfer press (4 units) 600-ton blanking press 400-ton blanking press (2 units) Hot stamping (2 lines) General-purpose welding robot lines Laser cutting machine | 865 |
| | UM Corporation, SAS | 120,000 m ² | Front side member Rear side member Reinforce parking brake Cross member | 1500-ton transfer press (2 units) 1000-ton blanking press 800-ton blanking press 600-ton blanking press Hot stamping (1 line) General-purpose welding robot lines Laser cutting machine | 250 |
| | Unipres Guangzhou Corporation | 151,500 m ² | Side member Steering member Rear panel Front pillar Center pillar Housing Filler tube Oil pan Dies & Jigs | 3000-ton transfer press 2500-ton transfer press 2000-ton transfer press 1500-ton transfer press (3 units) 800-ton blanking press 600-ton blanking press (2 units) 1500-ton trial press 1100-ton trial press Tailored blank welding machine Portable spot welding assembly line General-purpose welding robot lines NC processing machine (6 units) 3D laser cutting machine 3D measuring machine (2 units) | 597 |
| | Unipres Zhengzhou Corporation | 100,000 m ² | Steering member Center pillar Front side member Rear side member Rear seat cross member | 3000-ton transfer press 1500-ton transfer press 600-ton blanking press Tailored blank welding machine General-purpose welding robot lines | 249 |
| | UNIPRES WUHAN CORPORATION | 142,932 m ² | Front bumper Front side member Rear side member Fuel tank Center pillar | 3000-ton transfer press 1500-ton transfer press 600-ton blanking press General-purpose welding robot lines | 128 |
| | UNIPRES SUNRISE CORPORATION | 97,853 m ² | Front side member Rear side member | Portable spot welding assembly line General-purpose welding robot lines | 79 |

UNIPRES CORPORATION

(as of September 30, 2023)

| Product Category | Site | Plant Site Area | Major products | Main Equipments | Employees |
|-----------------------|--|---|--|--|-----------|
| Overseas Subsidiaries | Guangzhou Dongshi Unipres Hot Stamping Corporation | 19,293 m ² | Front side member Rear side member Member dash lower cross Cross member | Hot stamping (3 lines) Laser cutting machine (16 units) | 80 |
| | Unipres Precision Guangzhou Corporation | 110,521 m ² | Carrier pack Clutch pack Piston plunger Oil pan Sun gear assembly Clutch drum Retaining plate Torque converter | 2000-ton transfer press 1200-ton transfer press 800-ton transfer press 800-ton fine blanking press 630-ton tooth forming press 80-ton servo press NC lathe Laser beam welding machine High-speed servo processing machine Brazing furnace | 321 |
| | Unipres India Private Limited | 121,437 m ² | Front side member Rear side member Dash side Center pillar Front housing Sill inner Steering member Front floor | 2000-ton transfer press 1500-ton transfer press 600-ton blanking press 800-ton trial press Portable spot welding assembly line Steering member welding robot line General-purpose welding robot lines | 284 |
| | PT. Unipres Indonesia | 85,300 m ² | Sill inner Rear combi Mid floor Cowl top Front bumper Closing plate Center pillar inner | 2000-ton transfer press 1000-ton tandem press 600-ton tandem press 600-ton blanking press Portable spot welding assembly line General-purpose welding robot lines | 144 |
| | Unipres (Thailand) Co., Ltd. | Production is consigned to local cooperating manufacturers. | | | 21 |