

FY2025 1st Quarter Financial Results

August 22, 2025

1. FY2025 Q1 Financial Results
 2. Forecast of FY2025
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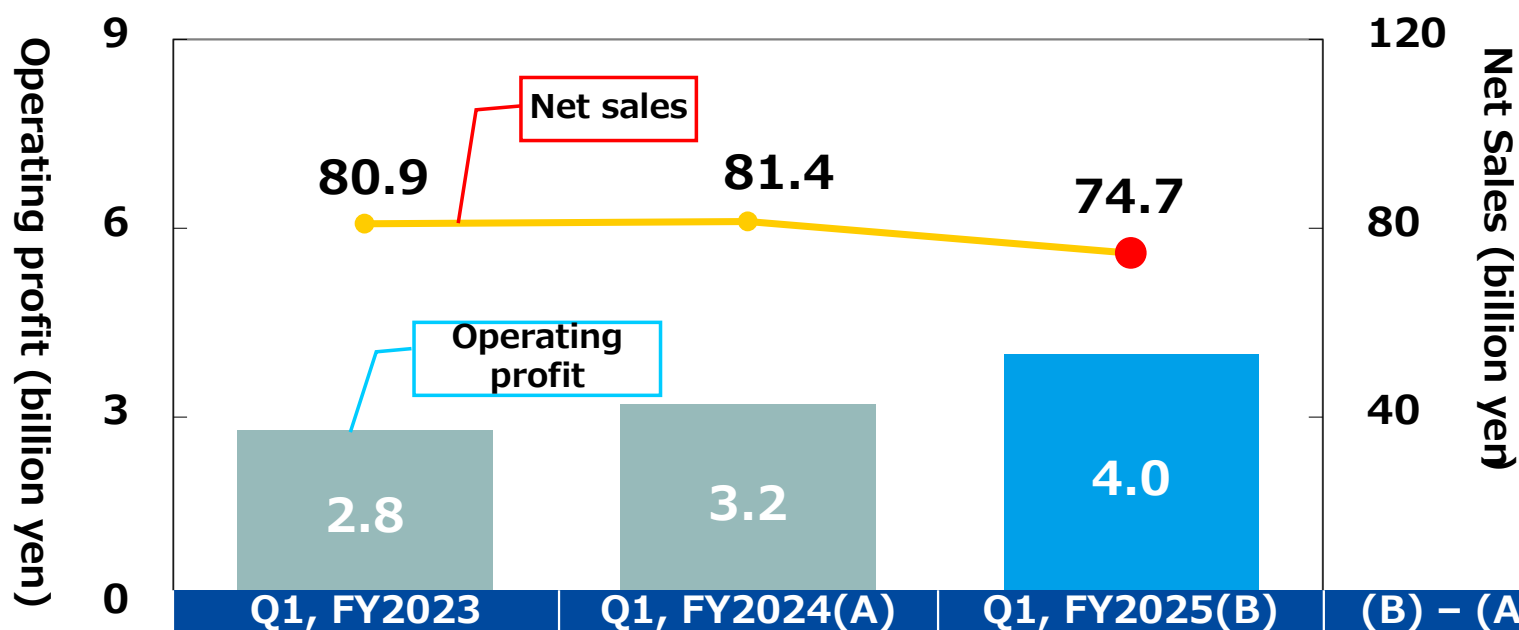
FY2025 Q1 Financial Results

Sales declined to 74.7 billion yen due to the decrease in customers' production volume and the stronger yen.

Despite the decrease in sales, operating profit increased to 4 billion yen mainly due to the decrease in depreciation and amortization.

Summary of Q1, FY2025

- Net sales decreased by 6.7 billion yen (-8.2%) year-over-year.
- Operating profit increased by 0.8 billion yen (+26.9%) year-over-year.



	Q1, FY2023	Q1, FY2024(A)	Q1, FY2025(B)	(B) - (A)
Net sales	80.9	81.4	74.7	-6.7
Operating profit	2.8	3.2	4.0	+0.8
Ordinary profit	3.3	4.1	3.6	-0.5
Net income attributable to owners of parent	1.3	1.6	2.2	+0.6

Consolidated Sales by Product Group

(billion yen)

	Q1, FY2024		Q1, FY2025		Variance	Variance %
	Sales	%	Sales	%		
Car body press products	71.2	87.5%	66.4	88.8%	-4.8	+1.3%
Precision press products	8.7	10.6%	6.9	9.2%	-1.8	-1.4%
Plastic press products	1.1	1.4%	1.0	1.4%	-0.1	0.0%
Other	0.4	0.5%	0.4	0.6%	0.0	+0.1%
Total	81.4	100%	74.7	100%	-6.7	—

Consolidated Sales by Customer (Nissan Motor-related Products)

- Despite an increase in sales of Nissan Mexicana and Nissan North America, the composition ratio declined by 2.2% due to the decrease in sales of Dongfeng Motor Company Limited, NISSAN SHATAI and JATCO.

(billion yen)

		Q1, FY2024		Q1, FY2025		Variance
		Sales	%	Sales	%	
Nissan Motor-related products	Sub-total	61.9	76.1%	55.2	73.9%	-2.2%
	Nissan Mexicana	12.4	15.2%	13.5	18.1%	+2.9%
	Nissan North America	11.1	13.6%	11.2	15.0%	+1.4%
	Nissan Motor	12.0	14.7%	11.0	14.8%	+0.1%
	Nissan Europe	7.7	9.4%	6.5	8.7%	-0.7%
	Dongfeng Motor Company Limited	7.8	9.6%	5.2	7.0%	-2.6%
	JATCO (Incl. overseas operations)	4.7	5.8%	3.4	4.6%	-1.2%
	NISSAN SHATAI	3.7	4.6%	2.0	2.7%	-1.9%
	Marelli Corporation. (Incl. overseas operations)	1.2	1.4%	0.9	1.2%	-0.2%
	Renault Nissan India /Nissan Motor India	0.6	0.8%	0.8	1.1%	+0.3%
	Nissan Thailand	0.7	0.9%	0.5	0.7%	-0.2%
	Zhengzhou Nissan	0.03	0.04%	0.01	0.01%	-0.03%

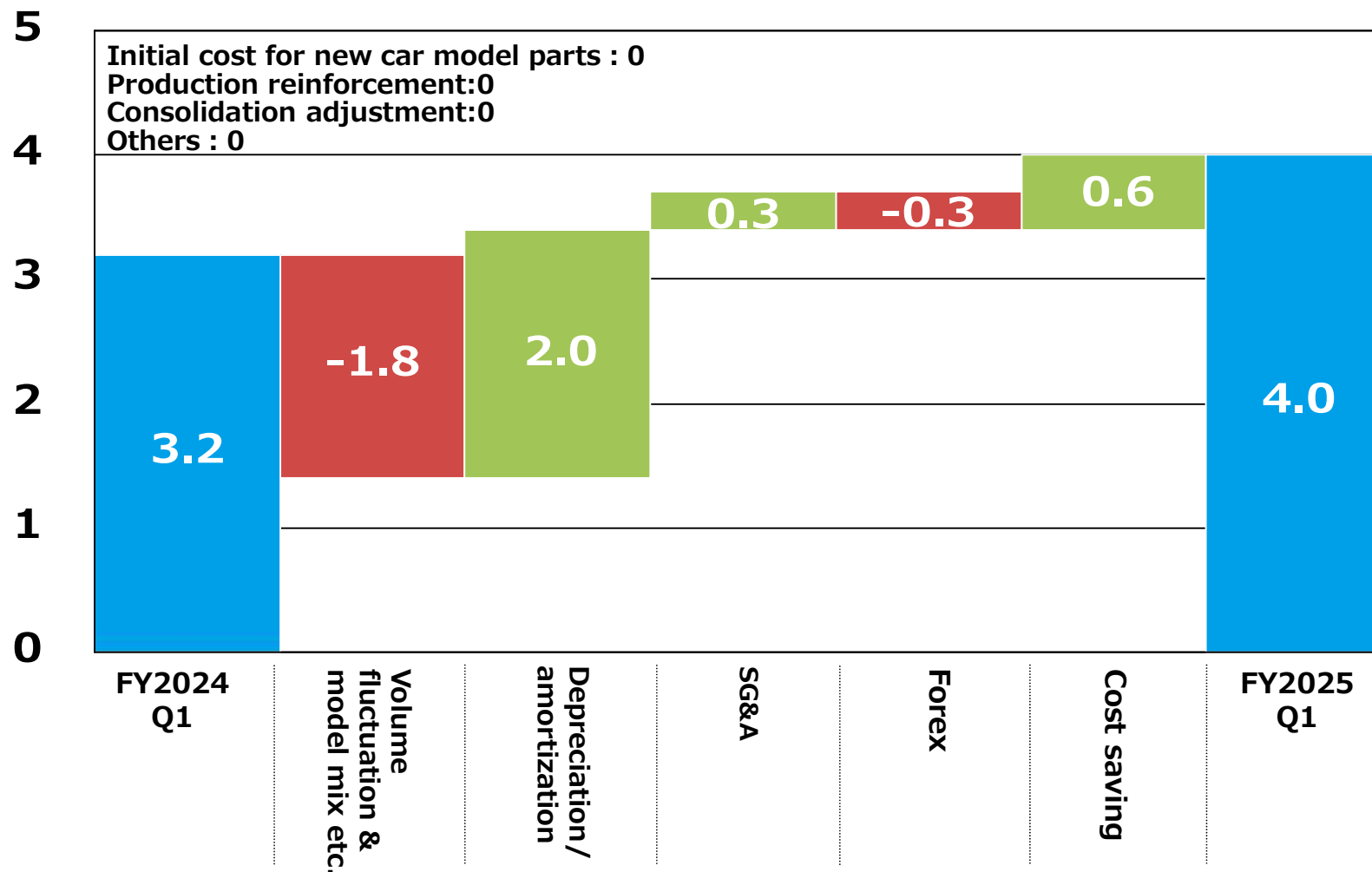
Consolidated Sales by Customer (Other customers)

- In spite of a decrease in sales of Renault, the composition ratio increased by 2.2% due to the increase in sales of NIO Inc. and Honda of America Mfg., Inc.. (billion yen)

		Q1, FY2024		Q1, FY2025		Variance
		Sales	%	Sales	%	
Other customers	Sub-total	19.5	23.9%	19.5	26.1%	+2.2%
Honda	Honda of America Mfg., Inc.	3.4	4.2%	3.8	5.1%	+0.9%
	Honda De Mexico, S.A. De C.V.	1.1	1.3%	1.1	1.4%	+0.1%
	Honda Motor Co., Ltd.	0.5	0.7%	0.7	0.9%	+0.2%
	P.T. Honda Prospect Motor	0.3	0.3%	0.2	0.3%	0.0%
MITSUBISHI MOTORS CORPORATION (Incl. overseas operations)		3.3	4.1%	3.0	4.1%	0.0%
Renault	Renault	2.4	2.9%	1.3	1.8%	-1.1%
	Renault Nissan India	0.3	0.3%	0.1	0.2%	-0.1%
NIO Inc.		0.01	0.01%	1.2	1.6%	+1.6%
AISIN CORPORATION (Incl. overseas operations)		1.0	1.2%	1.1	1.5%	+0.3%
Stellantis N.V.		1.6	2.0%	1.1	1.4%	-0.6%
Mazda	Mazda Motor Corporation	0.6	0.7%	0.5	0.7%	0.0%
	Mazda Motor Manufacturing de Mexico, S.A. de C.V.	0.5	0.6%	0.4	0.5%	-0.1%
JATCO (Excl. Nissan Motor) (Incl. overseas operations)		0.9	1.0%	0.5	0.6%	-0.4%
Musashi Seimitsu Industry Co., Ltd. (Incl. overseas operations)		0.1	0.1%	0.3	0.4%	+0.3%
Dynax Corporation (Incl. overseas operations)		0.4	0.4%	0.3	0.4%	0.0%
SUBARU CORPORATION		0.3	0.4%	0.3	0.3%	-0.1%
UD Trucks Corporation		0.1	0.1%	0.1	0.1%	0.0%
SUZUKI MOTOR CORPORATION (Incl. overseas operations)		0.1	0.1%	0.1	0.1%	0.0%
TOYODA IRON WORKS CO., LTD. (Incl. overseas operations)		0.1	0.1%	0.1	0.1%	0.0%
Hino Motors, Ltd. (Incl. overseas operations)		0.1	0.1%	0.1	0.1%	0.0%
Isuzu Motors Limited (Incl. overseas operations)		0.1	0.1%	0.1	0.1%	0.0%
BYD Company Limited		—	—	0.1	0.1%	—
NSK-Warner K.K.		0.03	0.04%	0.02	0.03%	-0.01%

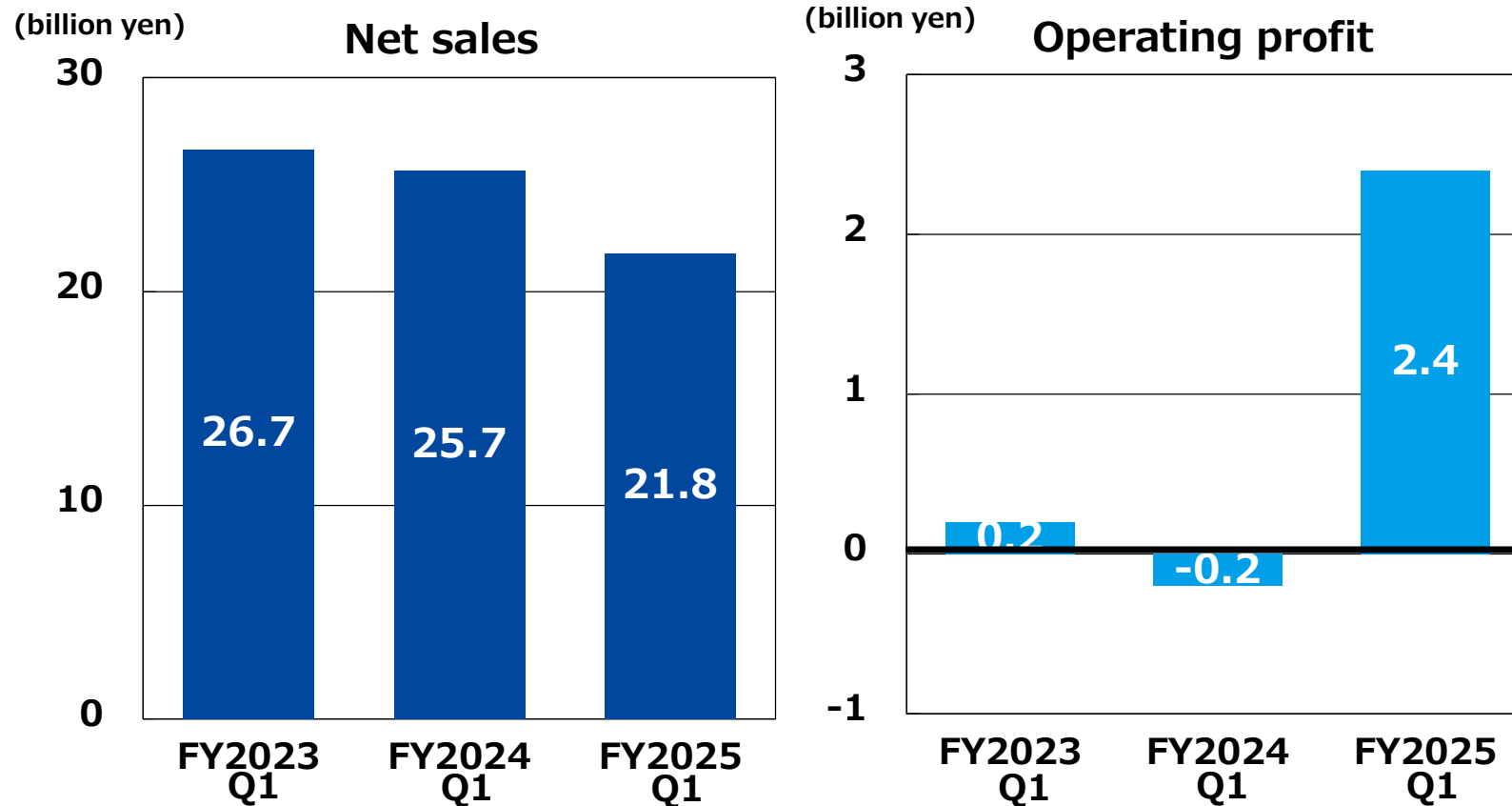
Operating Profit Variance Analysis

(billion yen)



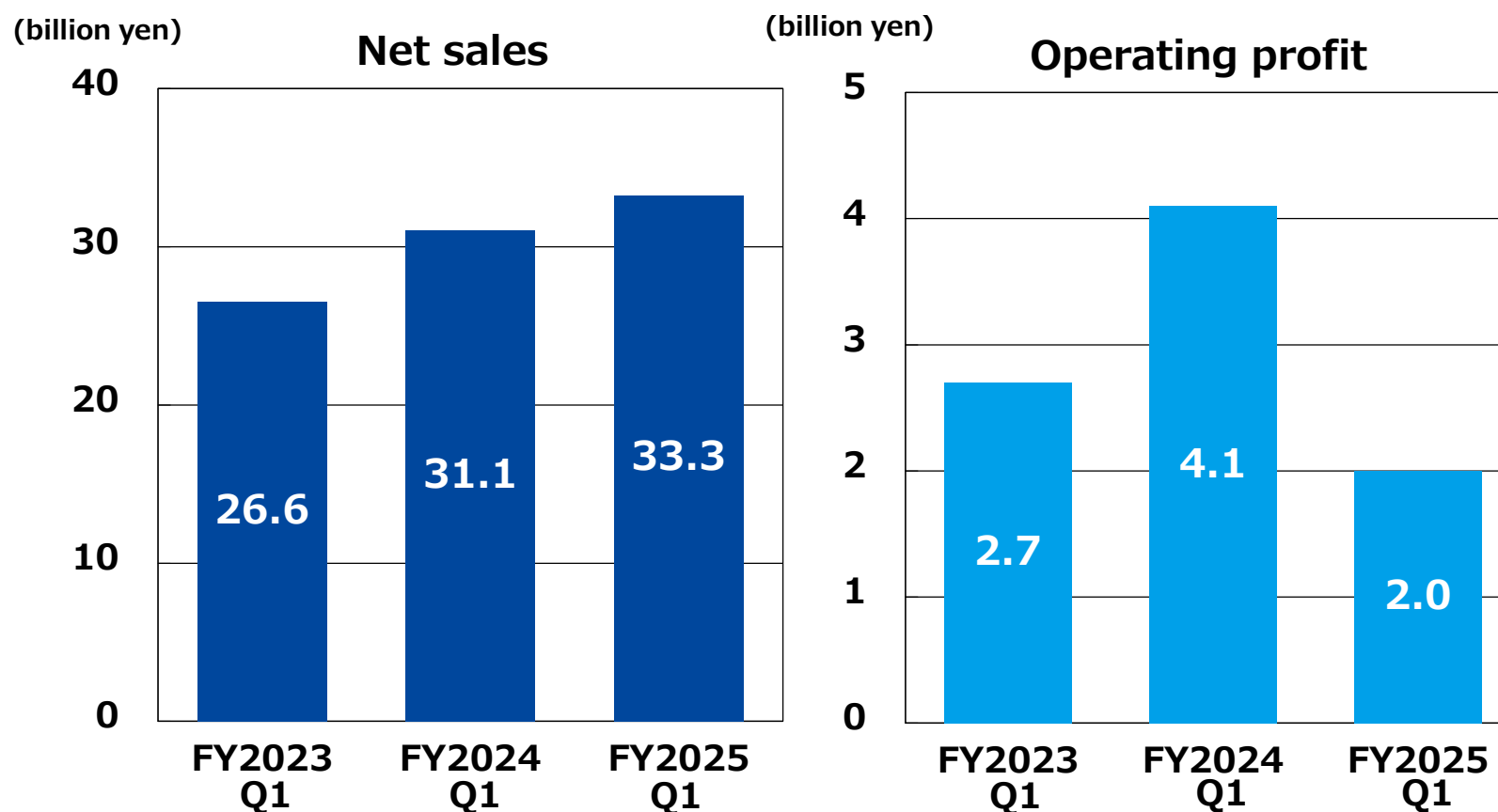
Sales/Operating Profit by Region (Japan)

- Net sales decreased by 15.2% mainly due to the impact of customers' production decrease.
- Despite the impact of a decline in sales, operating profit increased by 2.6 billion yen mainly due to the transfer pricing adjustment.



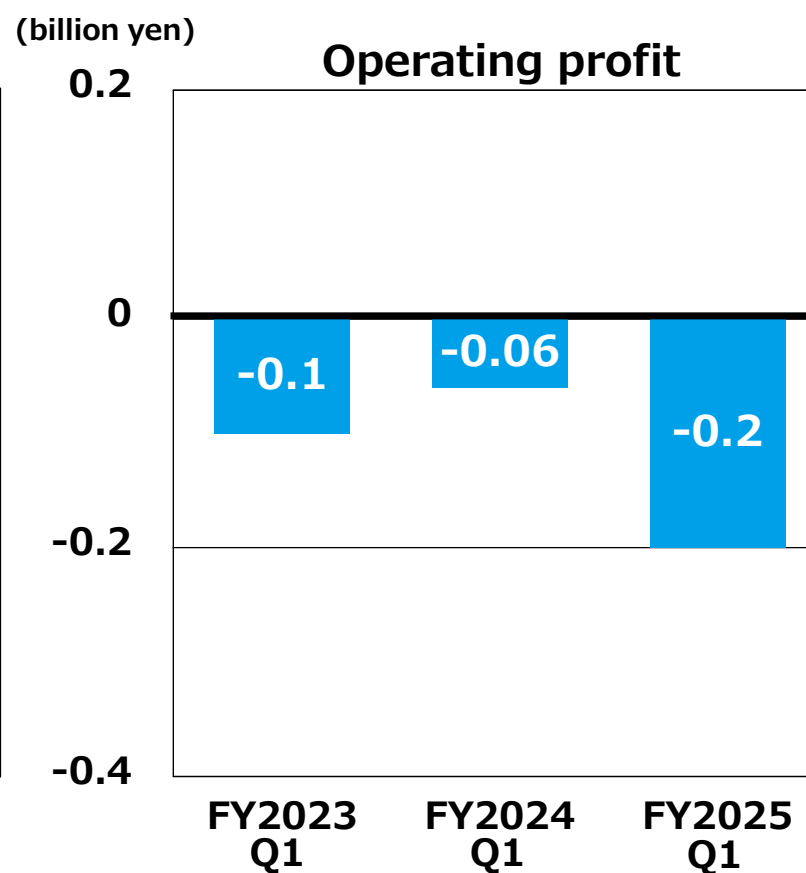
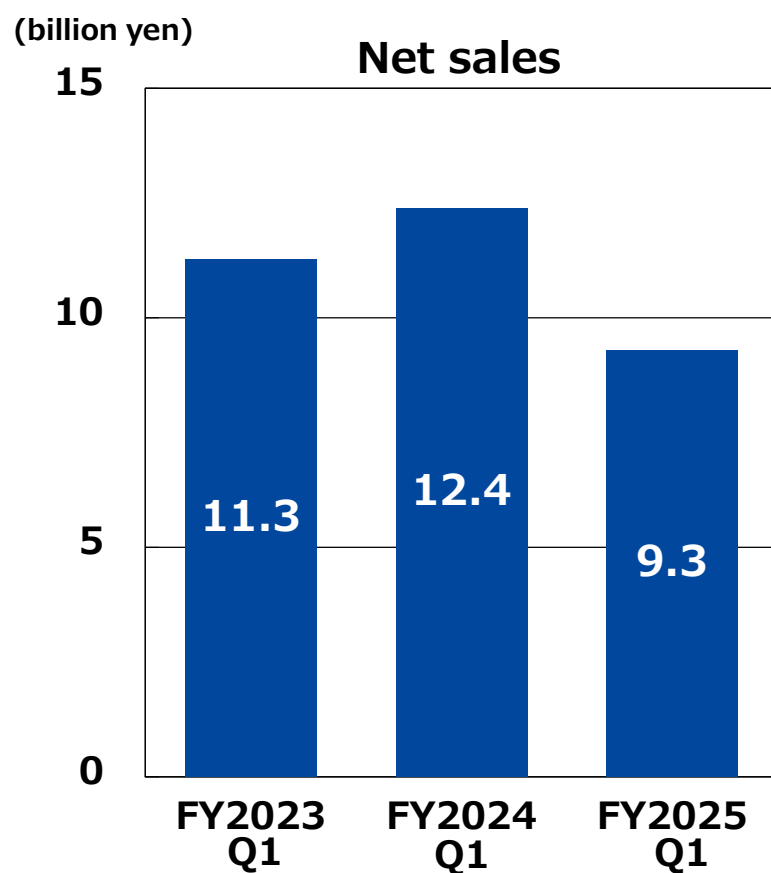
Sales/Operating Profit by Region (The Americas)

- In spite of the stronger yen exchange rate, net sales increased by 7.1%.
- Despite the impact of sales increase, operating profit dropped by 2.1 billion as a result of the transfer pricing adjustment.



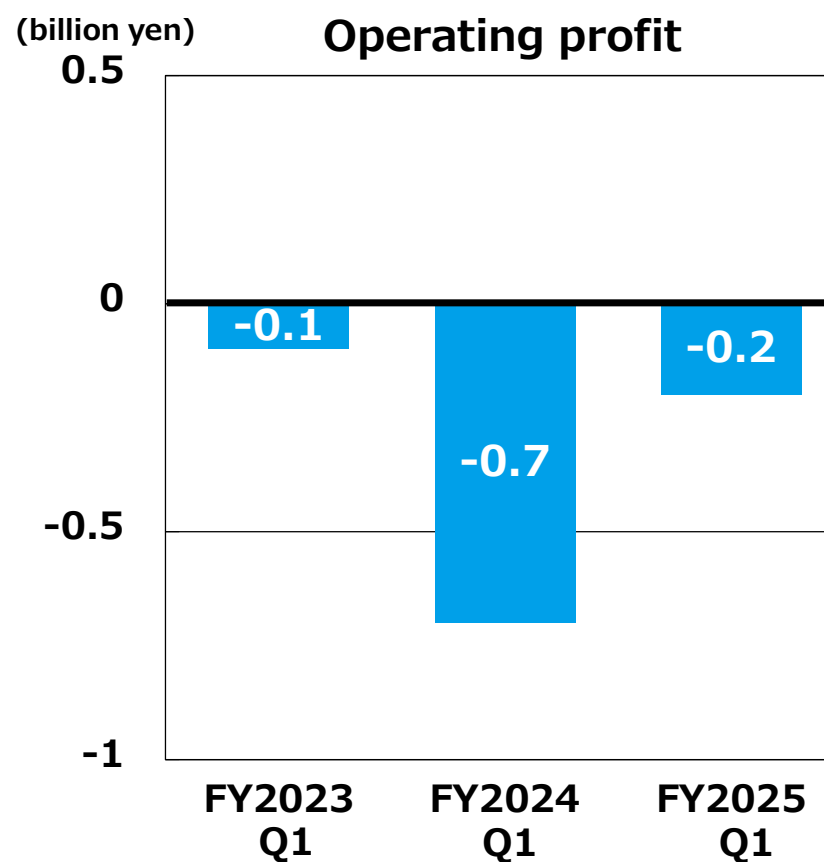
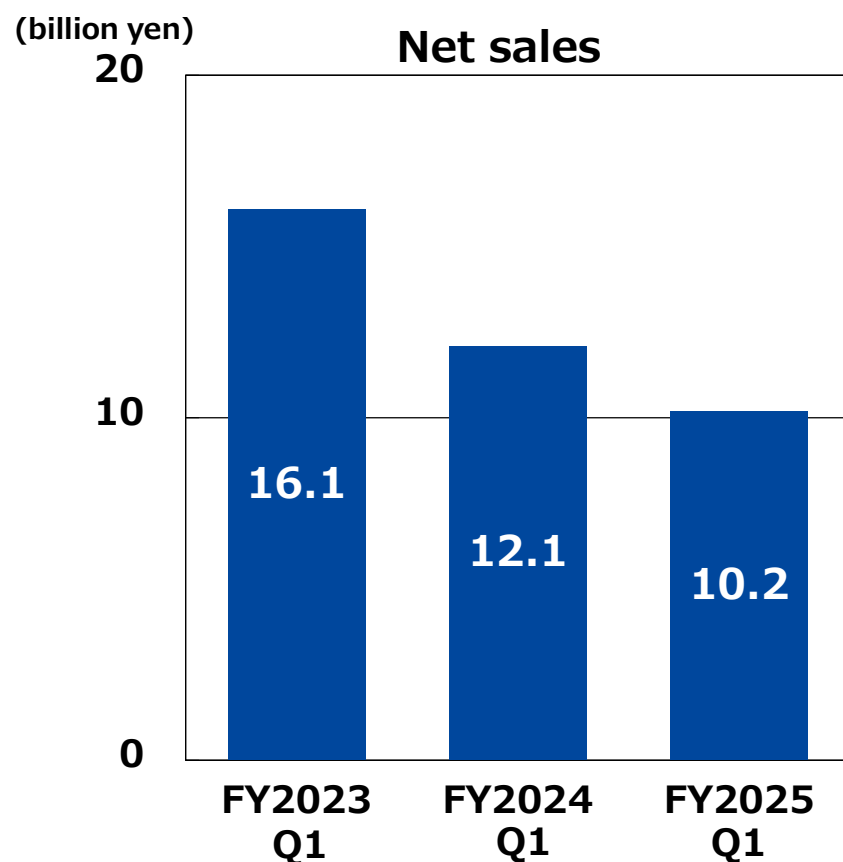
Sales/Operating Profit by Region (Europe)

- Net sales decreased by 25.0% because of customers' production decrease.
- Operating loss was 0.2 billion yen due to a decline in sales.



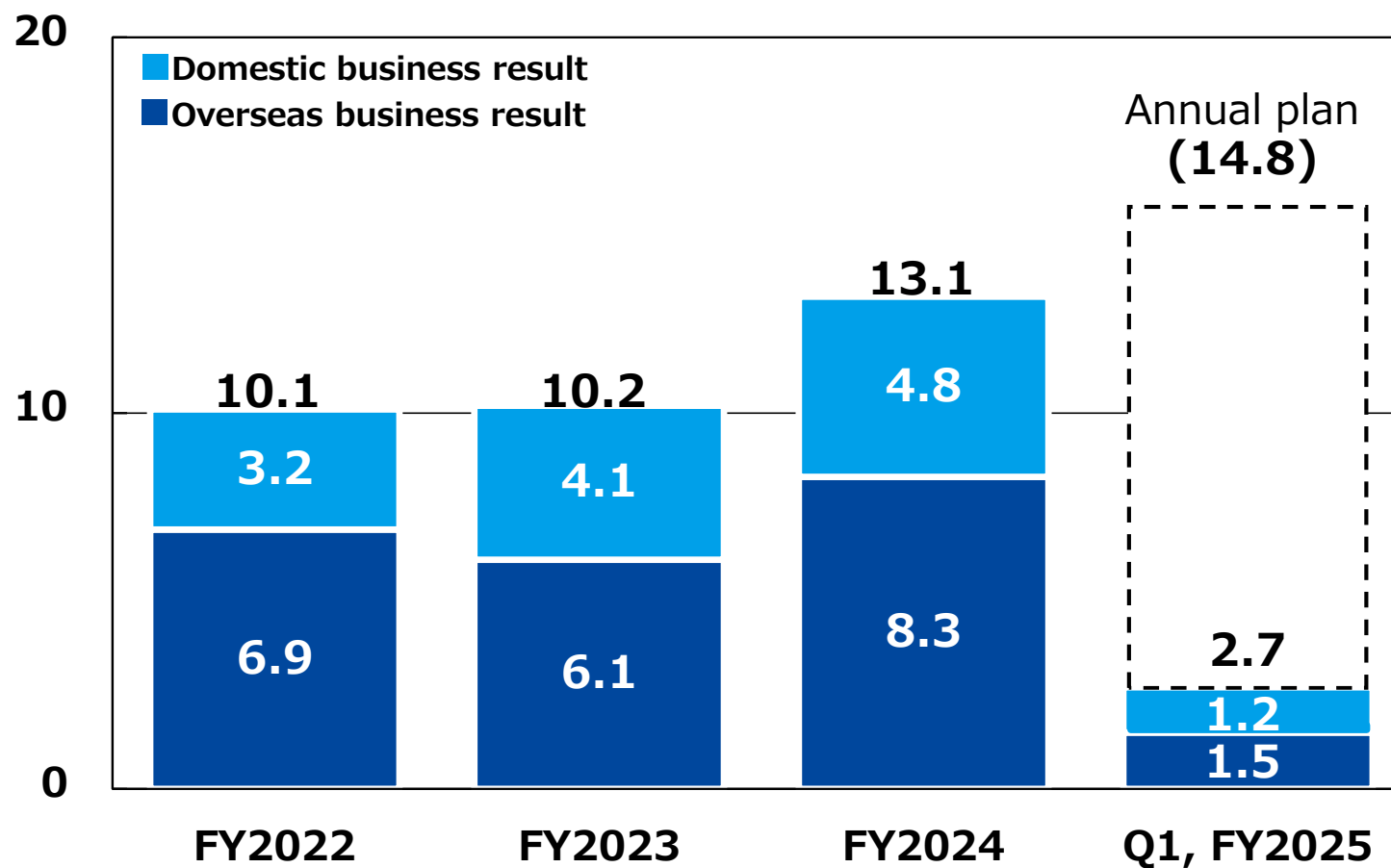
Sales/Operating Profit by Region (Asia)

- Net sales decreased by 15.7% due to customers' production decrease.
- Despite the impact of volume fluctuation, operating loss decreased by 0.5 billion yen due to a decrease in depreciation and amortization.



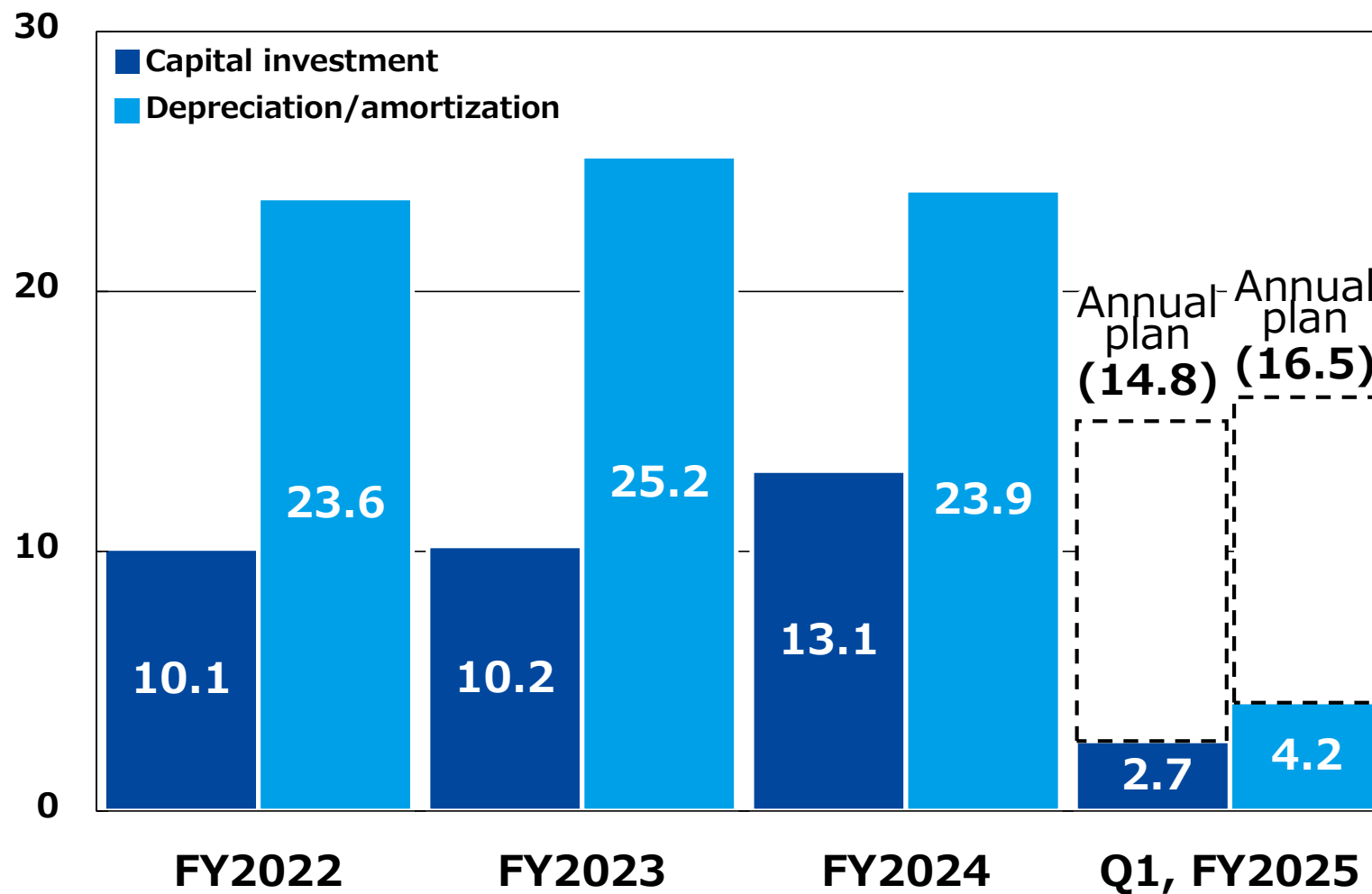
Capital Investment

(billion yen)



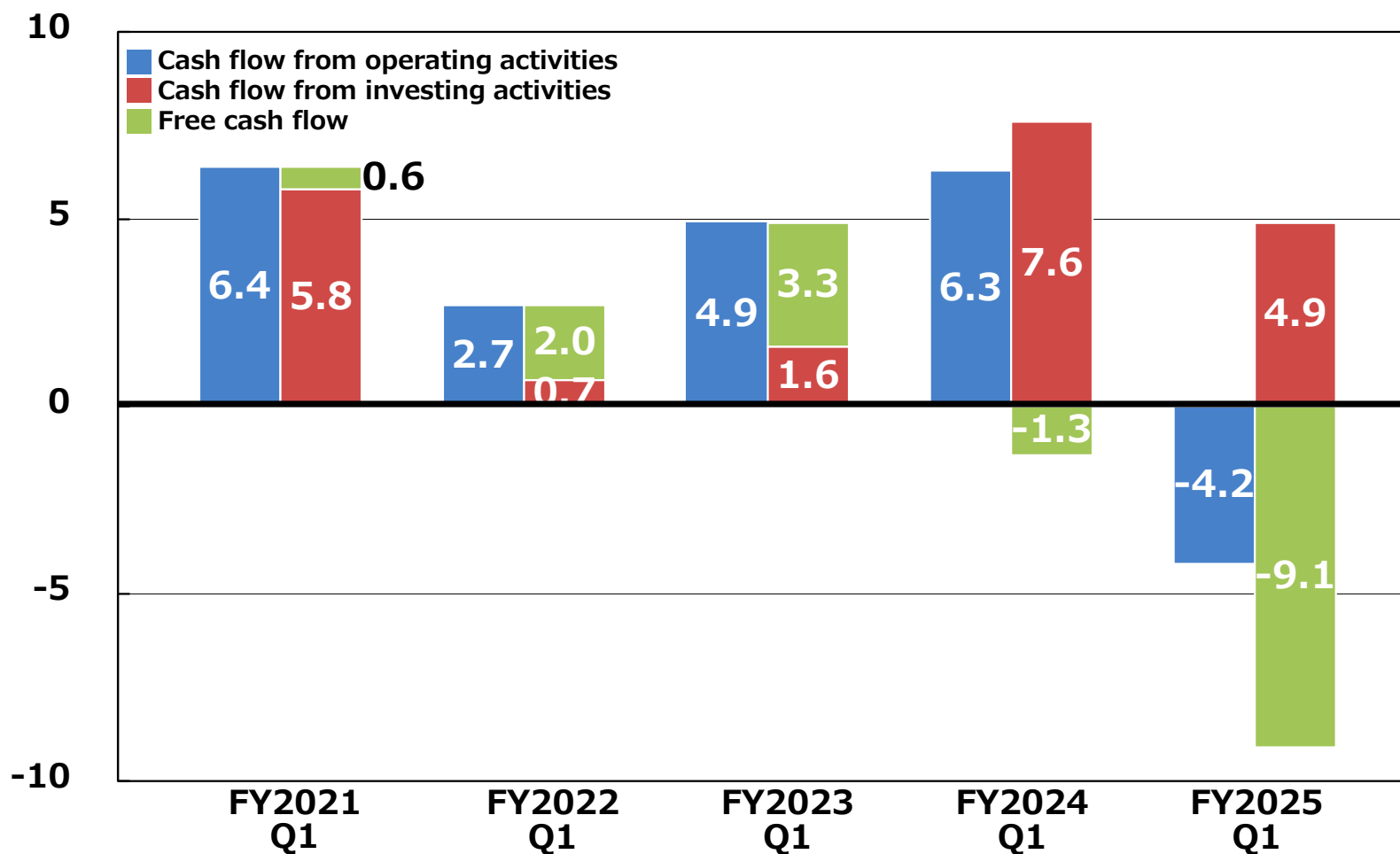
Capital Investment & Depreciation/Amortization

(billion yen)



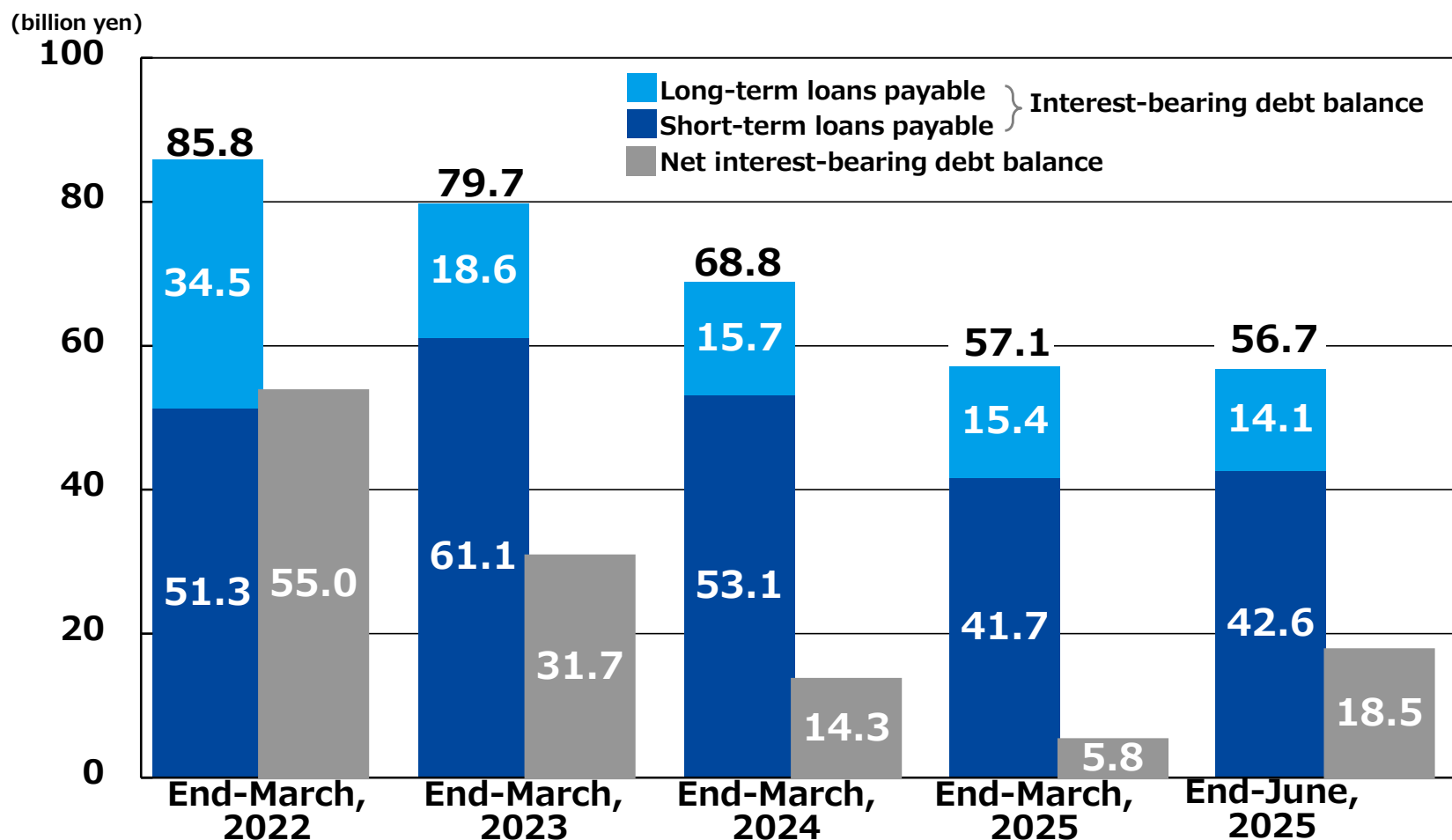
Cash Flows

(billion yen)



Interest-bearing Debt & Net Interest-bearing Debt Balance

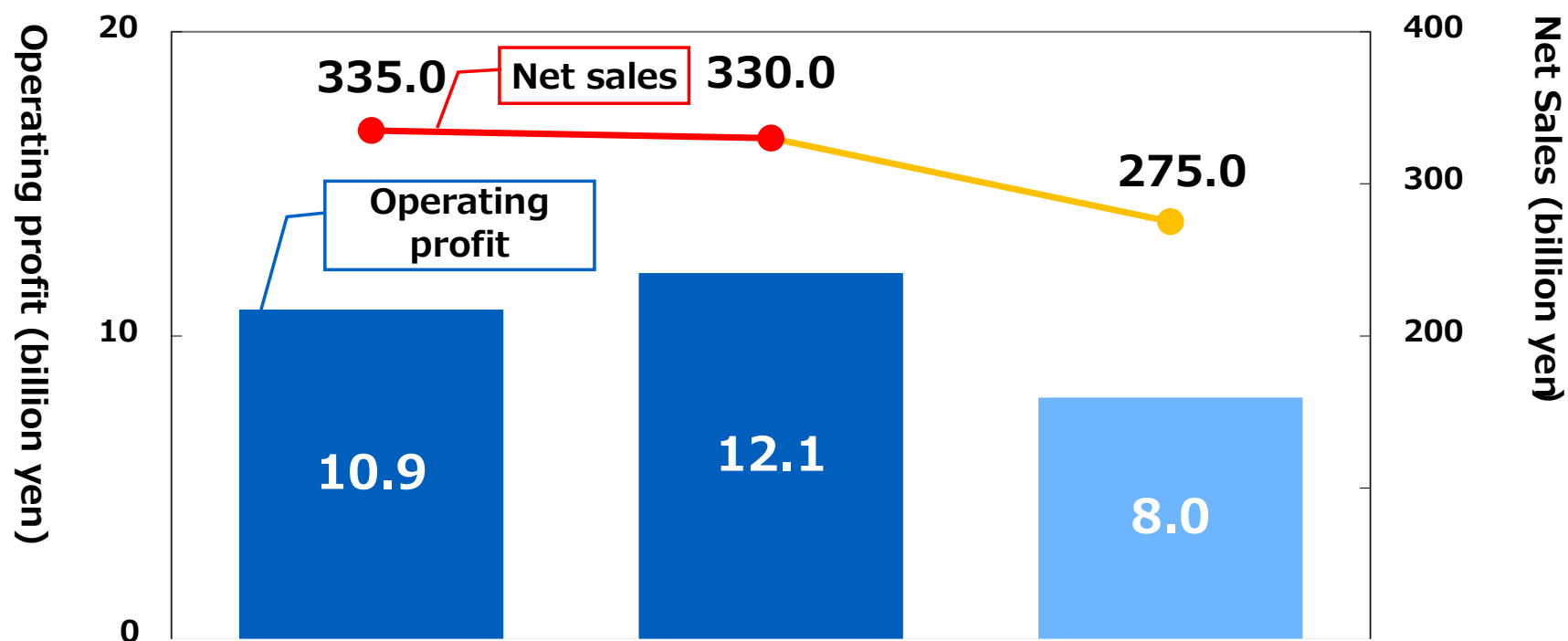
- Interest-bearing debts decreased by 0.4 billion yen compared with the end-March, 2025.
- Net interest-bearing debts including cash and deposits became 18.5 billion yen.



Forecast of FY2025

- 1. Net sales is forecast to decrease as the impact of customers' production decrease and the stronger yen.**
- 2. Operate profit is forecast to decrease due to the drop of net sales in spite of the decrease of depreciation and amortization and effect of cost saving.**

Consolidated Business Forecast for FY2025



	FY2023	FY2024 (A)	FY2025 (B)	(B) - (A)
Net sales	335.0	330.0	275.0	-55.0
Operating profit	10.9	12.1	8.0	-4.1
Ordinary profit	12.5	13.6	8.0	-5.6
Net income attributable to owners of parent	5.2	-21.0	2.5	+23.5



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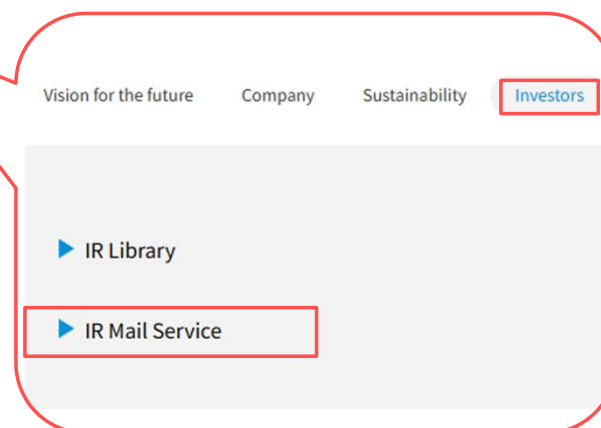
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Exchange rate

(yen)

	Q1, FY2024		Q1, FY2025		Preconditions of FY2025 forecast
	Average for the period	term end	Average for the period	term end	
US \$	158.27	161.14	143.77	144.82	135.00
STG £	189.78	191.22	191.35	193.75	180.00
EURO	162.17	163.28	159.29	162.03	150.00
MEX \$	8.85	9.12	7.36	7.33	6.75
RMB	20.75	20.84	20.75	20.59	18.50
INR	1.90	1.93	1.69	1.70	1.60
THB	4.17	4.16	4.46	4.41	4.00
IDR	0.0095	0.0096	0.0092	0.0090	0.0082

Precautions for treatment of material

The future outlook of the Company mentioned in this presentation material was prepared based on information available to the Company at that point in time.

This is absolutely an expectation about the future at this point in time, which contains risks and uncertain factors, and therefore, may vary widely from actual results.

The main factors out of these uncertain factors include, but are not limited to, the following:

- Economic conditions of the main markets (Japan, Americas, Europe and Asia etc.), consumer trends, rapid fluctuations in supply and demand for products in connection with business conditions and strategies of our customers in the automobile industry etc.
- Impact on production costs of our products in connection with sharp price increases in oil and steel materials
- Large fluctuations in exchange rates
- Changes in interest rates in the money and capital markets

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