

FY2026 1st Quarter Financial Results

August 21, 2026

1. FY2026 Q1 Financial Results
 2. Forecast of FY2026
-

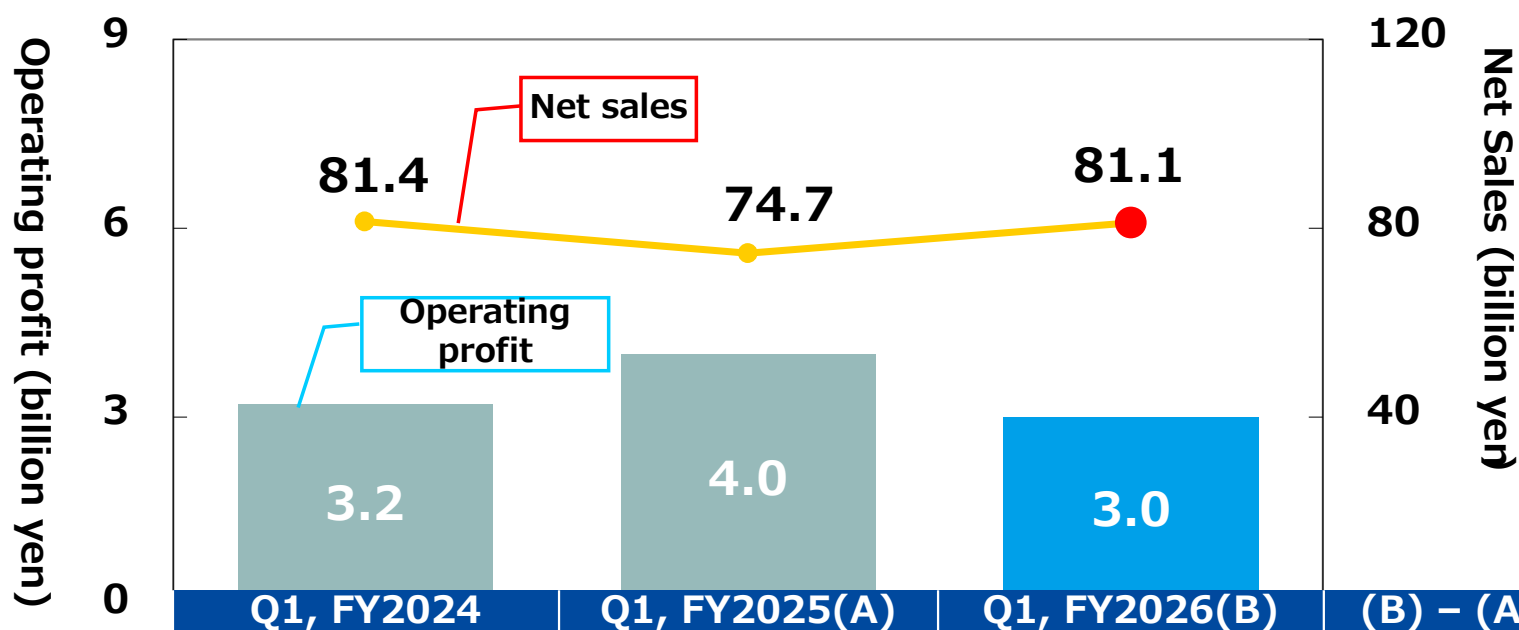
FY2026 Q1 Financial Results

Net sales increased to 81.1 billion yen due to the positive exchange rate and other factors.

Operating profit decreased to 3.0 billion yen mainly due to the decrease in volume fluctuation and model mix.

Summary of Q1, FY2026

- Net sales increased by 6.4 billion yen (8.6%) year-over-year.
- Operating profit decreased by 1.0 billion yen (-26.2%) year-over-year.



	Q1, FY2024	Q1, FY2025(A)	Q1, FY2026(B)	(B) - (A)
Net sales	81.4	74.7	81.1	+6.4
Operating profit	3.2	4.0	3.0	-1.0
Ordinary profit	4.1	3.6	3.5	-0.1
Net income attributable to owners of parent	1.6	2.2	1.0	-1.2

Consolidated Sales by Product Group

(billion yen)

	Q1, FY2025		Q1, FY2026		Variance	Variance %
	Sales	%	Sales	%		
Car body press products	66.4	88.8%	73.0	89.9%	+6.6	+1.1%
Precision press products	6.9	9.2%	6.4	7.9%	-0.5	-1.3%
Plastic press products	1.0	1.4%	1.2	1.5%	+0.2	+0.1%
Other	0.4	0.6%	0.5	0.7%	+0.1	+0.1%
Total	74.7	100%	81.1	100%	+6.4	—

Consolidated Sales by Customer (Nissan Motor-related Products)

- Despite the decrease in sales at Nissan Motor (Japan) and Nissan Mexicana, the composition ratio increased by 1.8% due to increased sales at NISSAN SHATAI and Nissan North America.

(billion yen)

		Q1, FY2025		Q1, FY2026		Variance
		Sales	%	Sales	%	
Nissan Motor-related products	Sub-total	55.2	73.9%	61.4	75.7%	+1.8%
	Nissan North America	11.2	15.0%	15.8	19.4%	+4.4%
	Nissan Mexicana	13.5	18.1%	12.1	14.9%	-3.2%
	Nissan Motor (Japan)	11.0	14.8%	9.3	11.5%	-3.3%
	Nissan Europe	6.5	8.7%	8.4	10.4%	+1.7%
	NISSAN SHATAI	2.0	2.7%	6.8	8.4%	+5.7%
	Dongfeng Motor Company Limited	5.2	7.0%	4.2	5.1%	-1.9%
	JATCO (Incl. overseas operations)	3.4	4.6%	3.4	4.2%	-0.4%
	Marelli Corporation. (Incl. overseas operations)	0.9	1.2%	0.9	1.1%	-0.1%
	Renault Nissan India /Nissan Motor India	0.8	1.1%	0.5	0.7%	-0.4%

Consolidated Sales by Customer (Other customers)

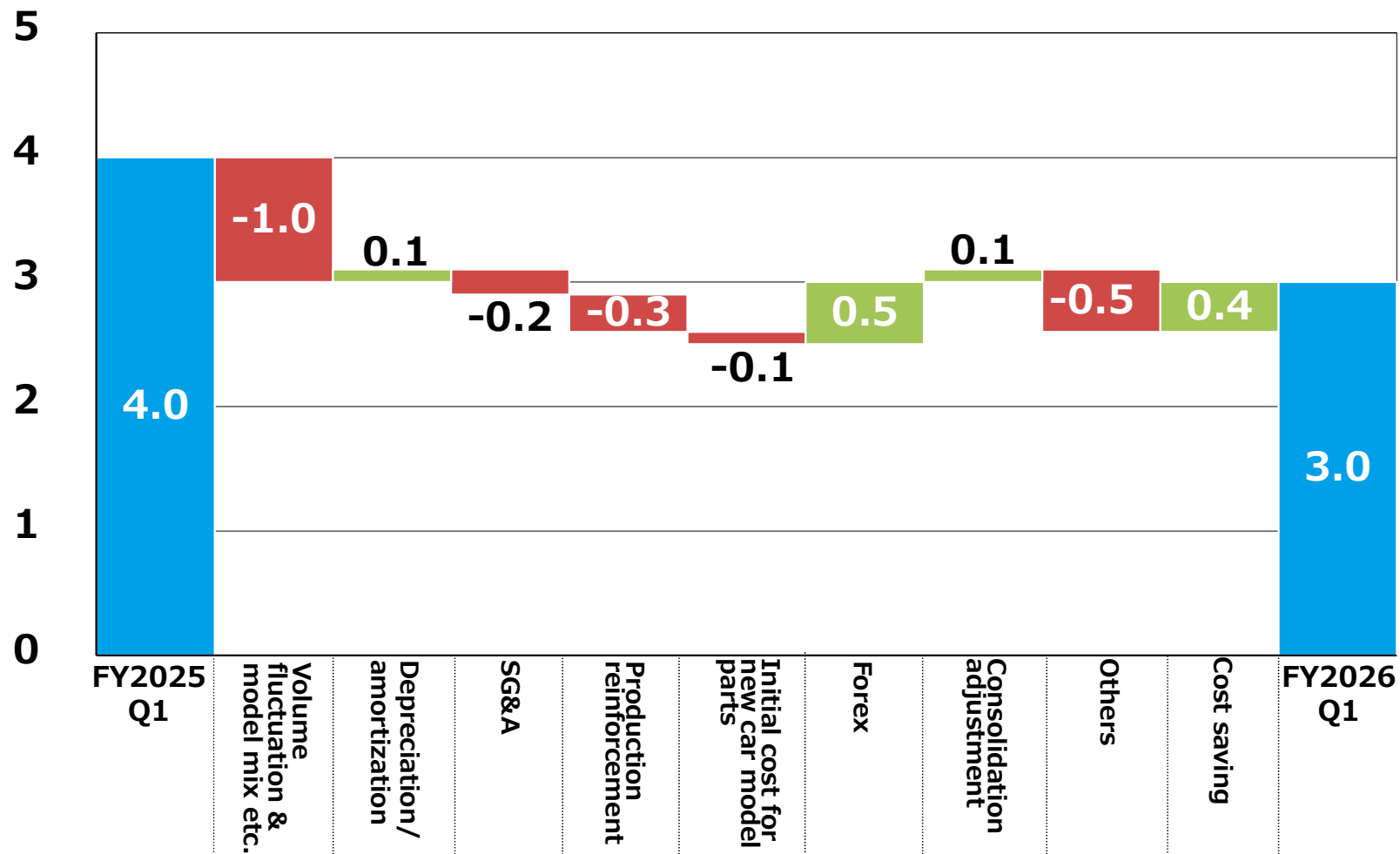
- In spite of the increase in sales at Renault, the composition ratio decreased by 1.8% due to decreased in sales at MITSUBISHI MOTORS CORPORATION and AISIN CORPORATION.

(billion yen)

		Q1, FY2025		Q1, FY2026		Variance
		Sales	%	Sales	%	
Other customers	Sub-total	19.5	26.1%	19.7	24.3%	-1.8%
Honda	Honda of America Mfg., Inc.	3.8	5.1%	4.2	5.2%	+0.1%
	Honda De Mexico, S.A. De C.V.	1.1	1.4%	1.2	1.5%	+0.1%
	Honda Motor Co., Ltd.	0.7	0.9%	0.8	1.0%	+0.1%
	P.T. Honda Prospect Motor	0.2	0.3%	0.2	0.2%	-0.1%
Renault	Renault	1.3	1.8%	2.4	3.0%	+1.2%
	Renault Nissan India	0.1	0.2%	0.8	1.0%	+0.8%
MITSUBISHI MOTORS CORPORATION (Incl. overseas operations)		3.0	4.1%	2.6	3.2%	-0.9%
Stellantis N.V.		1.1	1.4%	1.1	1.3%	-0.1%
Mazda	Mazda Motor Corporation	0.5	0.7%	0.6	0.7%	0.0%
	Mazda Motor Manufacturing de Mexico, S.A. de C.V.	0.4	0.5%	0.3	0.3%	-0.2%
AISIN CORPORATION (Incl. overseas operations)		1.1	1.5%	0.7	0.9%	-0.6%
JATCO (Excl. Nissan Motor) (Incl. overseas operations)		0.5	0.6%	0.5	0.6%	0.0%
Musashi Seimitsu Industry Co., Ltd. (Incl. overseas operations)		0.3	0.4%	0.3	0.4%	0.0%
Dynax Corporation (Incl. overseas operations)		0.3	0.4%	0.2	0.3%	-0.1%
SUBARU CORPORATION		0.3	0.3%	0.2	0.2%	-0.1%
SUZUKI MOTOR CORPORATION (Incl. overseas operations)		0.1	0.1%	0.1	0.2%	+0.1%
TOYODA IRON WORKS CO., LTD. (Incl. overseas operations)		0.1	0.1%	0.1	0.1%	0.0%
BYD Company Limited		0.1	0.1%	0.1	0.1%	0.0%
UD Trucks Corporation		0.1	0.1%	0.1	0.1%	0.0%
Hino Motors, Ltd. (Incl. overseas operations)		0.1	0.1%	0.1	0.1%	0.0%
Isuzu Motors Limited (Incl. overseas operations)		0.1	0.1%	0.03	0.04%	-0.06%
NSK-Warner K.K.		0.02	0.03%	0.03	0.04%	+0.01%

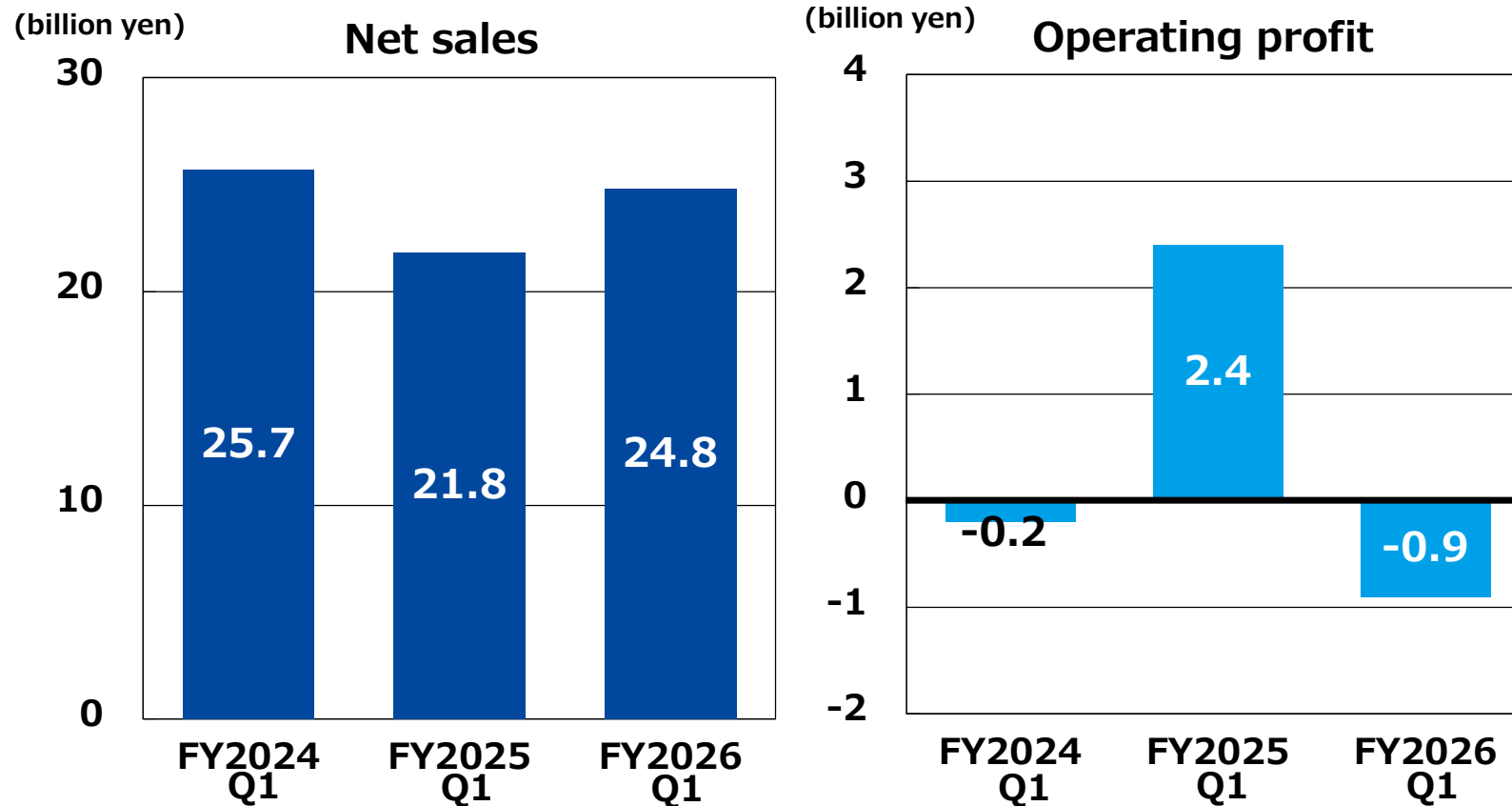
Operating Profit Variance Analysis

(billion yen)



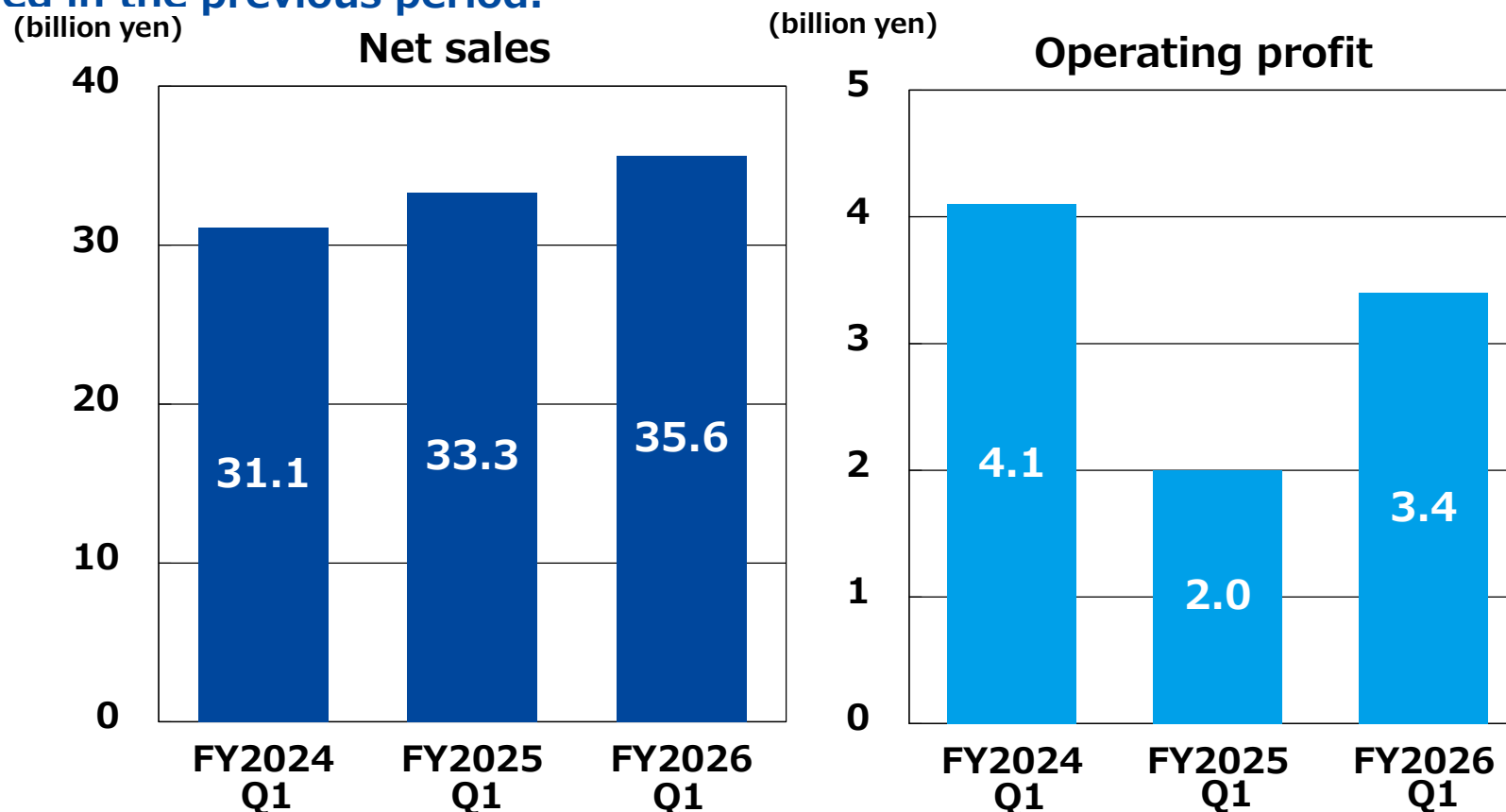
Sales/Operating Profit by Region (Japan)

- Net sales increased by 13.8% mainly due to the impact of customers' production increase.
- Operating profit decreased by 3.3 billion yen mainly due to the transfer pricing adjustment incurred in the previous period.



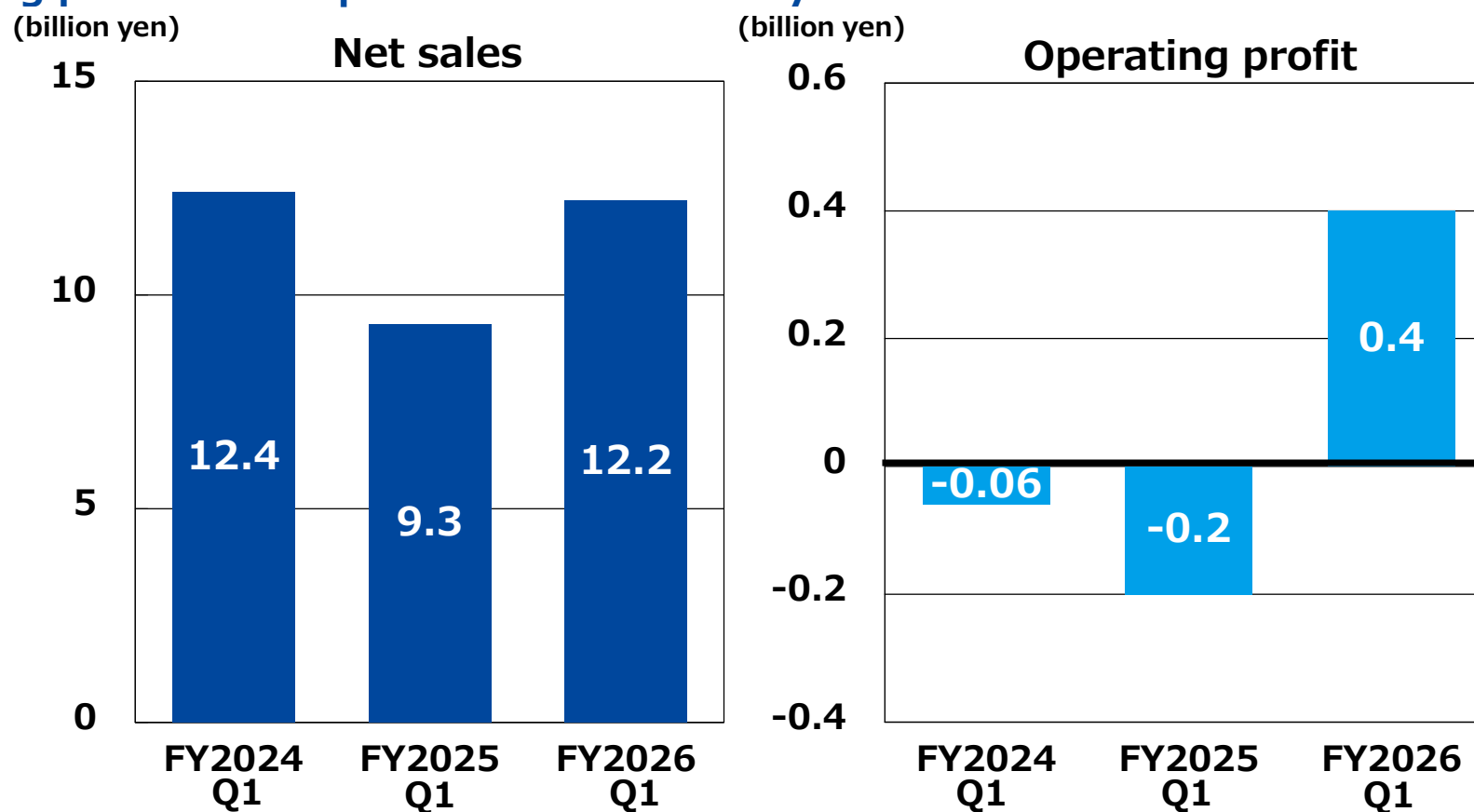
Sales/Operating Profit by Region (The Americas)

- Net sales increased by 6.9% due to the weaker yen exchange rate in spite of the impact of customers' production decrease.
- Operating profit increased by 1.4 billion yen mainly due to the transfer pricing adjustment incurred in the previous period.



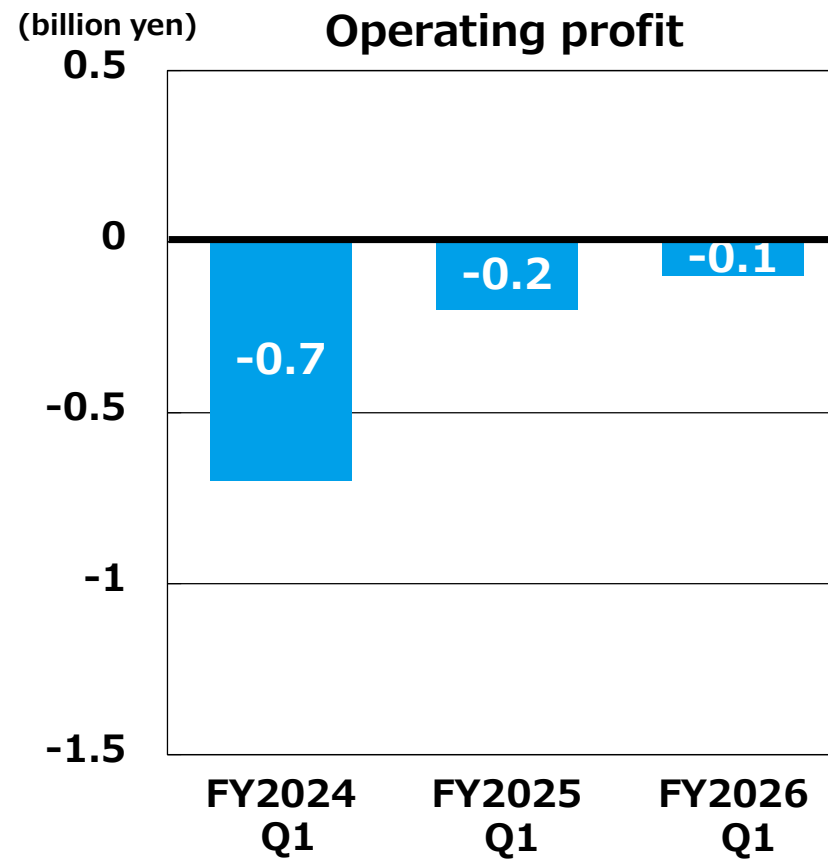
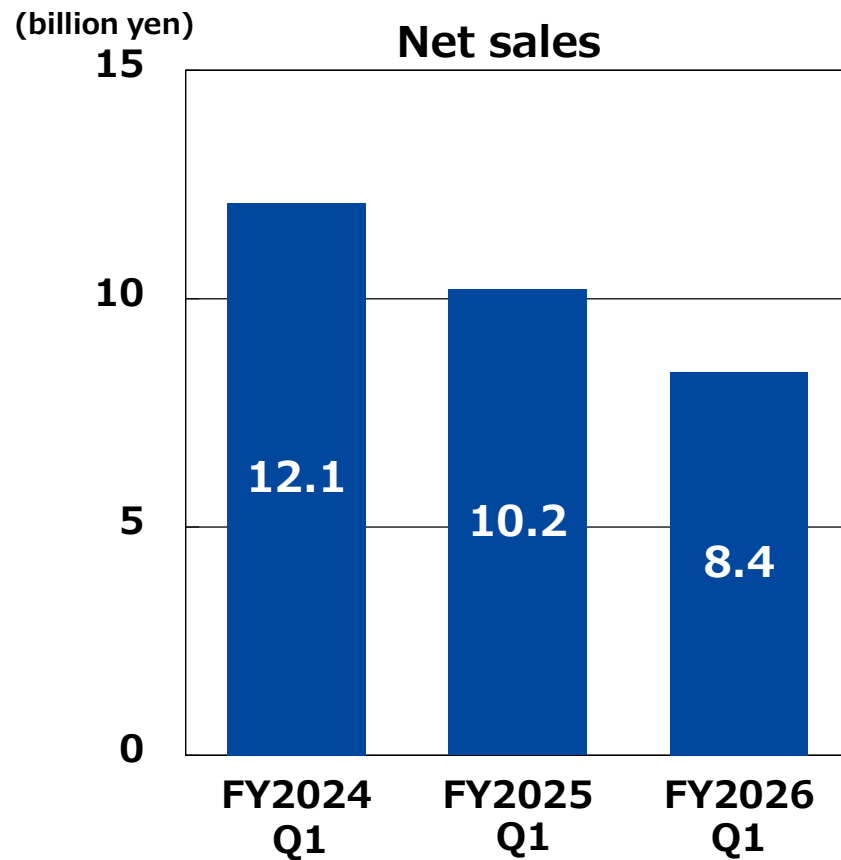
Sales/Operating Profit by Region (Europe)

- Net sales increased by 31.7% due to the customers' production increase and foreign exchange rate.
- Operating profit turned positive to 0.4 billion yen due to increased sales.



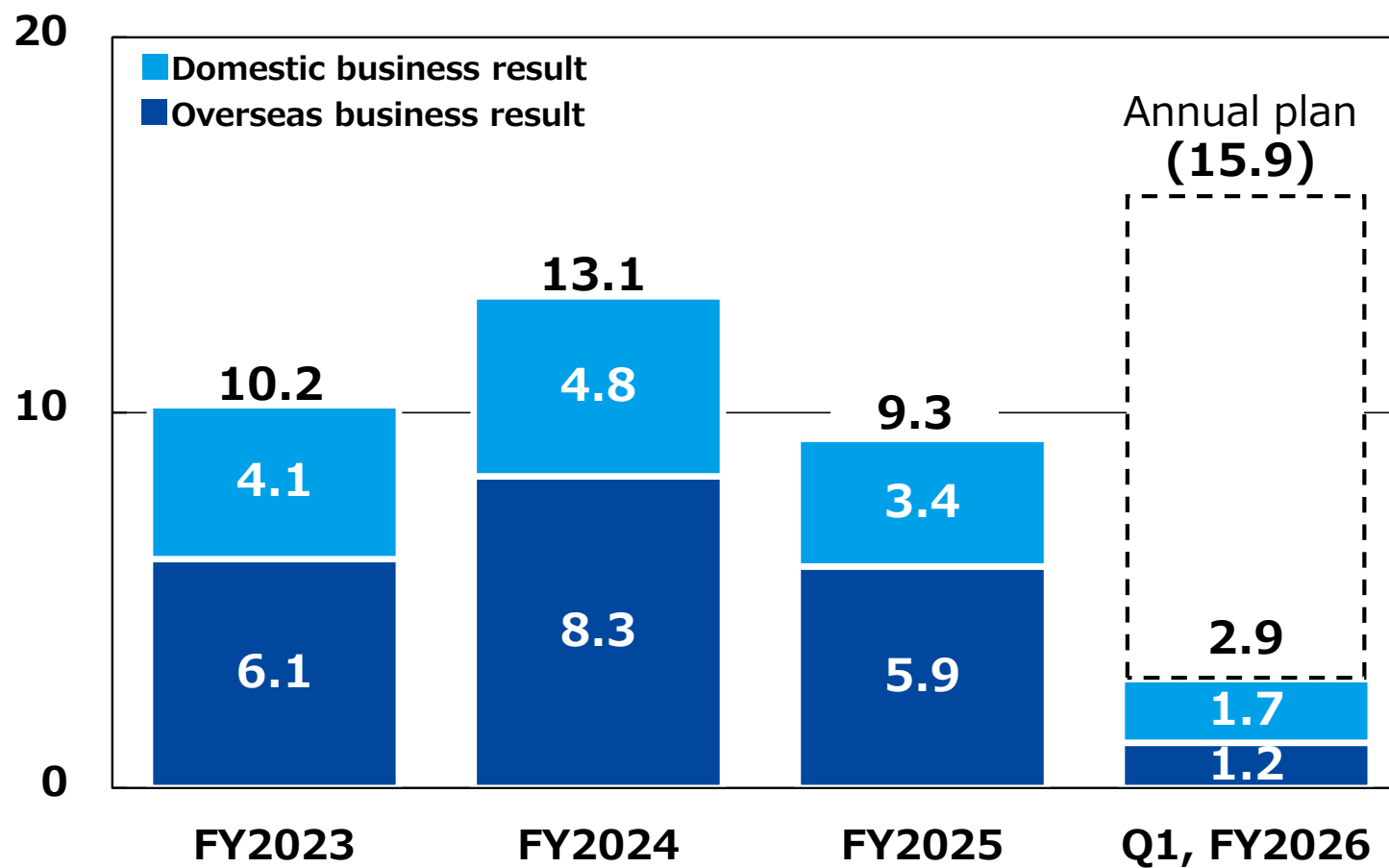
Sales/Operating Profit by Region (Asia)

- Net sales declined by 17.8% due to the decrease in die sales and withdrawal from certain businesses as part of structural reforms.
- Operating loss was 0.1 billion yen due to the decline in sales.



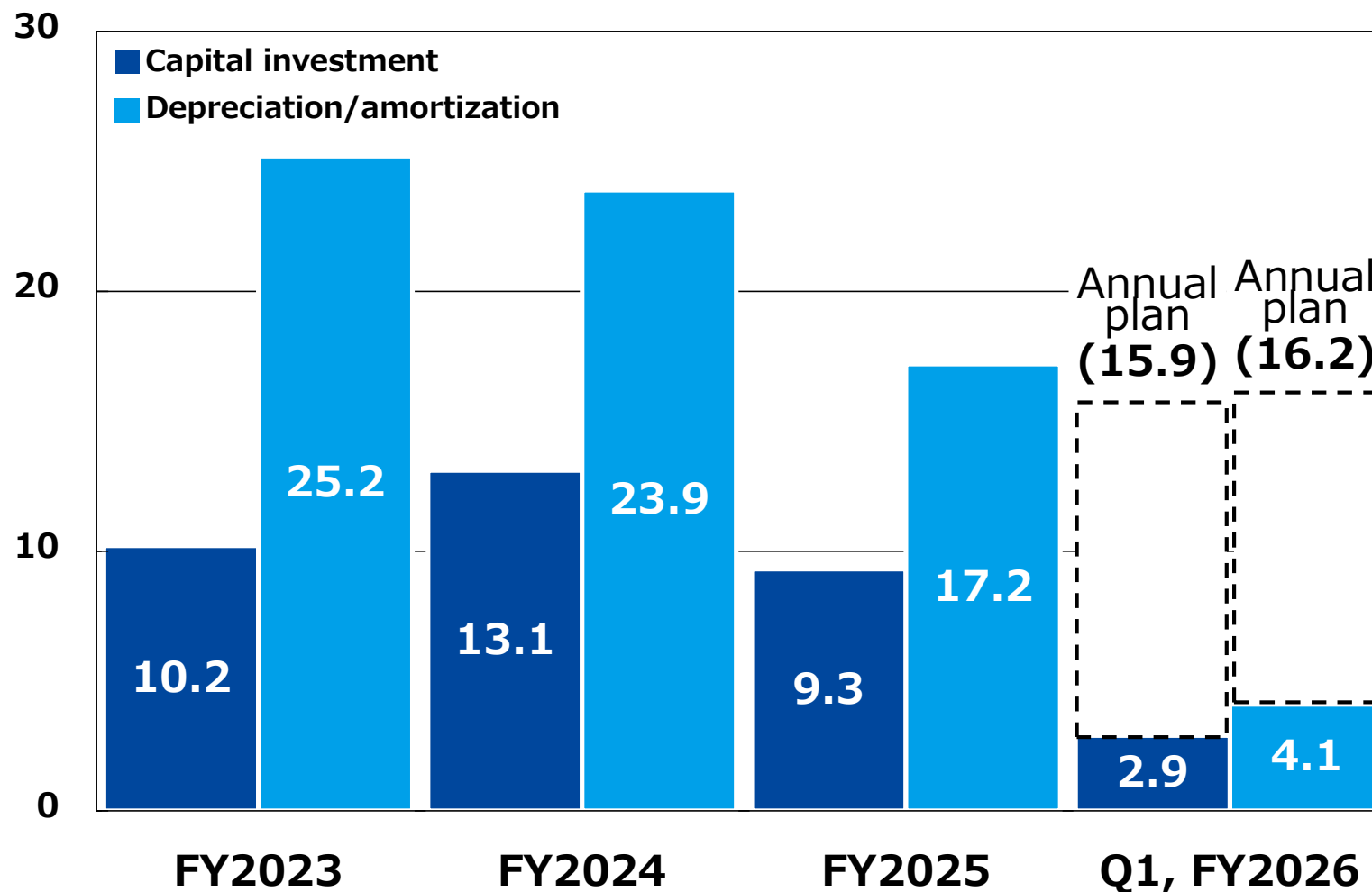
Capital Investment

(billion yen)



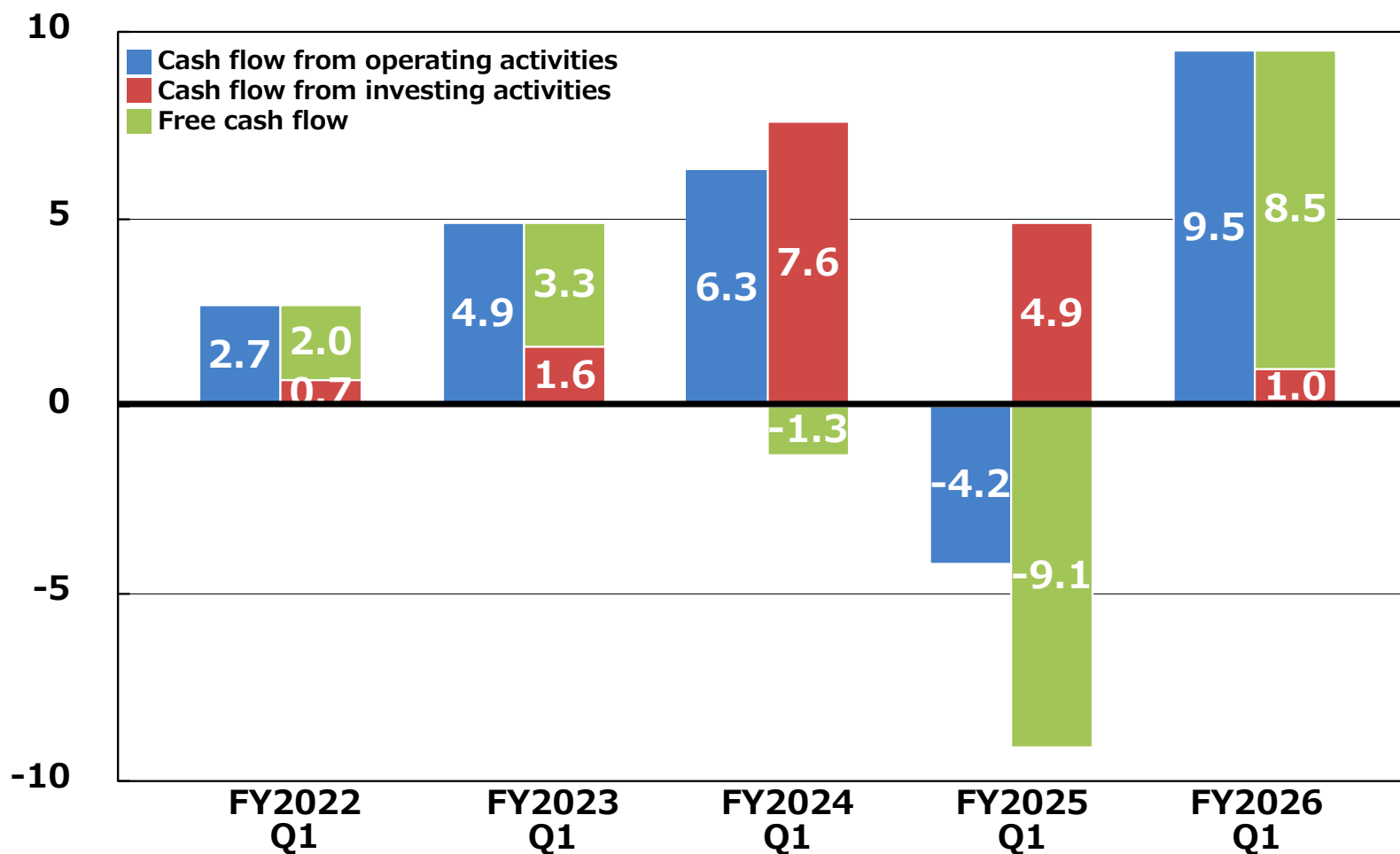
Capital Investment & Depreciation/Amortization

(billion yen)



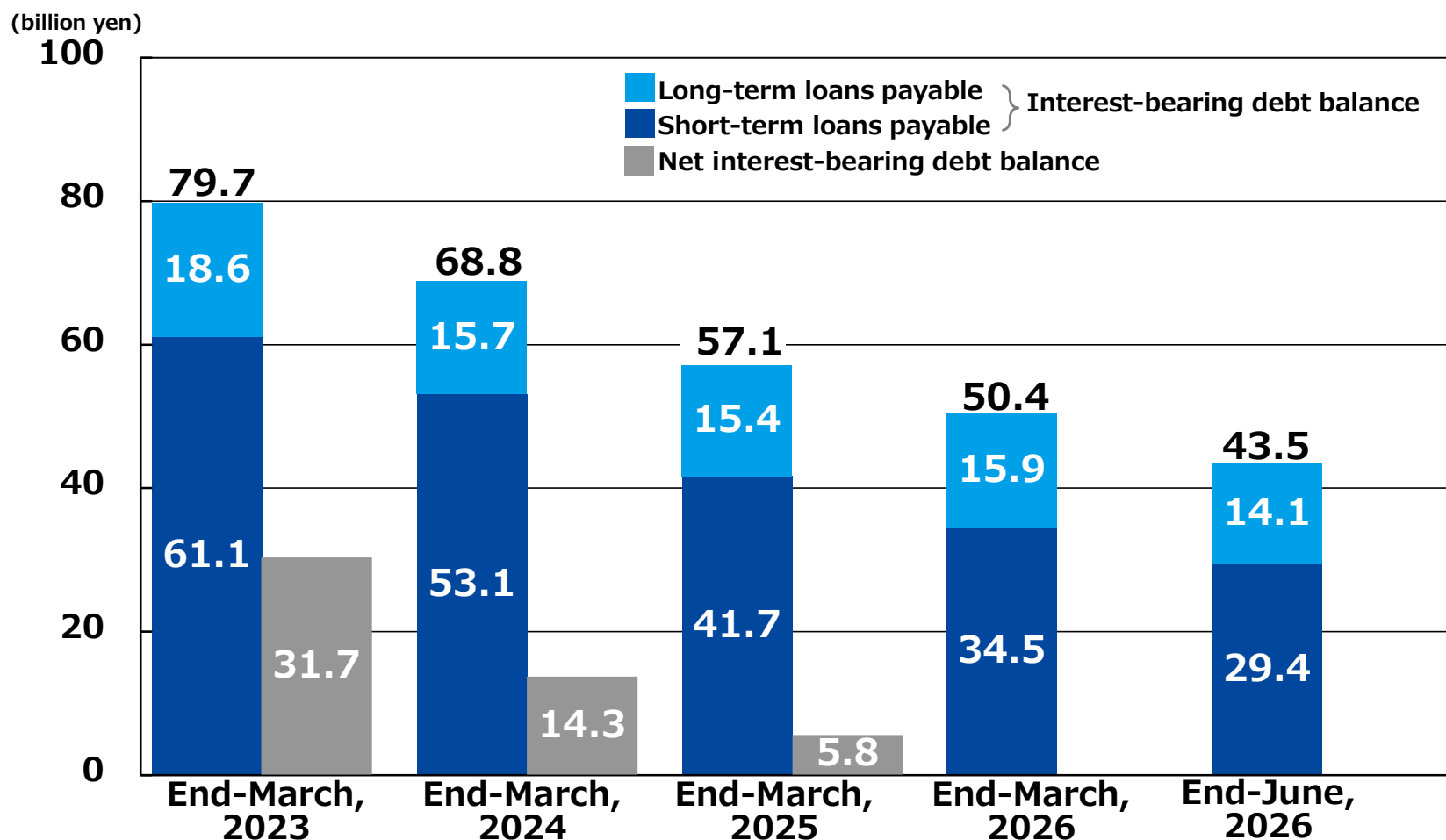
Cash Flows

(billion yen)



Interest-bearing Debt & Net Interest-bearing Debt Balance

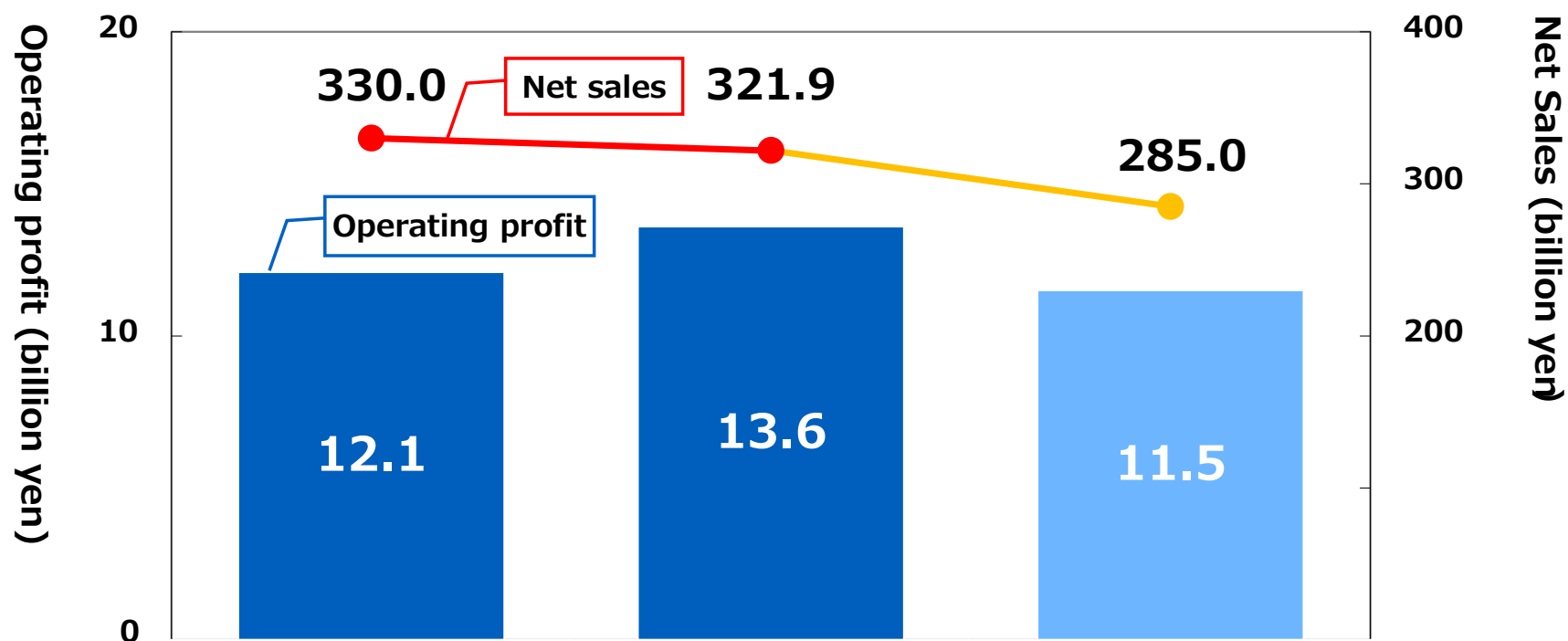
- Interest-bearing debts decreased by 6.9 billion yen compared with the end-March, 2026.



Forecast of FY2026

- 1. Sales is forecast to decline due to a decrease in net sales, stronger yen and withdrawal from certain businesses as part of structural reforms.**
- 2. Operating income is forecast to decrease due to lower net sales, despite the effects of cost-saving measures.**

Consolidated Business Forecast for FY2026



	FY2024	FY2025 (A)	FY2026 (B)	(B) - (A)
Net sales	330.0	321.9	285.0	-36.9
Operating profit	12.1	13.6	11.5	-2.1
Ordinary profit	13.6	14.7	11.5	-3.2
Net income attributable to owners of parent	-21.0	-8.3	4.5	+12.8



Pressing Toward a Brighter Tomorrow

Exchange rate

(yen)

	Q1, FY2025		Q1, FY2026		Preconditions of FY2026 forecast
	Average for the period	term end	Average for the period	term end	
US \$	143.77	144.82	160.74	162.45	145.00
STG £	191.35	193.75	210.96	211.09	190.00
EURO	159.29	162.03	183.51	183.44	165.00
MEX \$	7.36	7.33	8.93	8.83	7.90
RMB	20.75	20.59	22.65	23.12	20.50
INR	1.69	1.70	1.69	1.72	1.60
THB	4.46	4.41	4.94	4.88	4.60
IDR	0.0092	0.0090	0.0093	0.0094	0.0085

Precautions for treatment of material

The future outlook of the Company mentioned in this presentation material was prepared based on information available to the Company at that point in time.

This is absolutely an expectation about the future at this point in time, which contains risks and uncertain factors, and therefore, may vary widely from actual results.

The main factors out of these uncertain factors include, but are not limited to, the following:

- Economic conditions of the main markets (Japan, Americas, Europe and Asia etc.), consumer trends, rapid fluctuations in supply and demand for products in connection with business conditions and strategies of our customers in the automobile industry etc.
- Impact on production costs of our products in connection with sharp price increases in oil and steel materials
- Large fluctuations in exchange rates
- Changes in interest rates in the money and capital markets

Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.